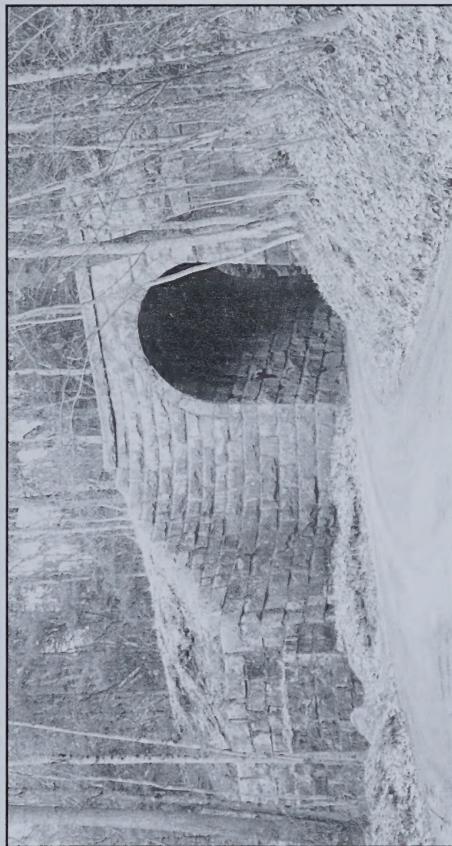


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# MARLBOROUGH NEW HAMPSHIRE

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CONCORD, NH



2011  
ANNUAL TOWN REPORT



# TOWN OF MARLBOROUGH

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**Cover Photo:** Stone Bridge, Webb Depot Road

Taken by Lawrence Robinson

# TOWN OF MARLBOROUGH

## ANNUAL REPORT

### Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as  
"Monadnock No. 5". Lots were drawn in 1762, and were first  
settled two years later. The Town was incorporated in 1776.

Population 2077; Households 929

Location: Latitude 42° 52' North, Longitude 72° 12' West

Elevation above sea level: 730 feet.

Area of Land: 20.5 square miles Water: 0.2 square miles

## POLITICAL REPRESENTATIVES

\* \* \* \* \* FEDERAL \* \* \* \* \*

### U.S. Senators:

#### Honorable Kelly Ayotte

188 Russell Senate Office Building

Washington, D.C. 20510-2904

Phone: 202-224-3324

#### Honorable Jeanne Shaheen

520 Hart Senate Office Building

Washington, D.C. 20510

Phone: 202-224-2841

### Governor of New Hampshire:

#### Governor John Lynch

Office of the Governor

State House

Concord, NH 03301

Phone: 271-2121

### STATE

#### Governor Alfred C. Lерандеу

Office of the Governor

State House

Concord, NH 03301

Phone: 271-2121

### Councilor Daniel St. Hilaire

10 Green Street

Concord, NH 03301

Phone: 271-3632

### Executive Council, District 2:

#### Councilor Molly Kelly

89 Colonial Drive

Keene NH 03431

Office Phone: 271-2166

Home Phone: 352-5118

### State Senator, District 10:

#### Representatives to the General Court:

#### Honorable John J. Byrnes

1443 Old Homestead Hwy.

Swanzey NH 03446-5630

Phone: 352-6880

#### Honorable Charles Bass

2350 Rayburn HOB

Washington, D.C. 20515

Phone: 202-225-5206

#### Honorable Bruce Tatro

208 Old Richmond Road

Swanzey, NH 03446-5522

Phone: 352-3904

#### Honorable Jane B. Johnson

329 Sawyers Crossing Road

Swanzey, NH 03446

Phone: 352-4057

## **SELECTMEN'S FOREWORD**

The year 2011 was the most difficult and stressful year of the ten years this board has served together. At the beginning of the year we were dealing with the departure of Officer Berry and a delay in having an opening at the academy for his replacement. Mid-year, when our new officer, Jeremy LeBlanc, was in his final weeks of the academy, Sgt. LaMears left.

At about this time, the Board became the subject of close scrutiny by a group of citizens which continued through the year culminating in a suit against the Board in Superior Court in December.

We did, however, manage to accomplish some necessary business for the Town.

A new police cruiser was obtained consistent with our long term plans for cruiser replacement. We sold the old cruiser and the proceeds will be put into the reserve fund for future leases.

As a follow up to the water main replacement on Terrace Street in the fall of 2010, the street received a finish paving.

New portable radios were purchased for the Police Department to prepare them for future upgrades in the dispatch system.

Two new wells were developed in 2011, each capable of pumping 99 gpm. We are now in the permitting phase of this project, which is long and requires many tests and measurements. Our plan is to bring the new sources online in 2012 and discontinue the current well at the ball field.

The contract for the design phase of the rehabilitation of Meetinghouse Dam was signed. This is a step in meeting the requirements of DES to insure the dam meets the major storm standards set by DES. The project must be completed by 2014.

Lawrence Robinson  
Chairman, Board of Selectmen

## TOWN OFFICERS/EMPLOYEES

<b>BOARD OF SELECTMEN:</b> Municipal Property Committee, Water/Sewer Commissioners	Chair: Lawrence Robinson '12 Gina Paight '13 John Northcott '14	SEXTON: WELFARE ADMINISTRATOR Cindy Molesky DEPUTY: Selectmen	David Fairfield '14
<b>ADMINISTRATIVE ASSISTANT:</b>	Sandra LaPlante	<b>HEALTH OFFICER:</b> Michael Wilber	
<b>OFFICE ASSISTANT:</b>	Cindy Molesky	<b>AUDITOR:</b> Vachon,Clukay & Co.,PC	
<b>TOWN CLERK-TAX COLLECTOR:</b>	Ellen Orkins '14	<b>PLANNING BOARD:</b> Chair: Prentice Colby '12 Richard Hill '13 Lawrence Robinson '12	
<b>DEPUTY TOWN CLERK-TAX COLLECTOR:</b>	Patricia Delaney	Craig Livingston '13 Tim Sickels '13 David Lauren '12	
<b>TOWN TREASURER:</b>	Barbara Johnson '13	<b>ROBERT HARRIS:</b> Chair: Robert Harris '12	
<b>DEPUTY TREASURER:</b>	Patricia Fontaine	Alternate: Robert Harris '12	
<b>MODERATOR:</b>	John Fletcher '12	Secretary: Kathy Oliver	
<b>DIRECTOR OF PUBLIC WORKS:</b> HIGHWAY DEPARTMENT EMPLOYEES:	Harry Patnode Jr. Richard Patnode Brian Tarr	<b>ZONING BOARD:</b> Chair: Frank Buckbee '13 Jerry Germer '13 Sanford Johnson '13	
<b>TRUSTEES OF TRUST FUNDS:</b>	Chair:Wayne Crowell '13 Rufus Frost, III '14 Charlton MacVeagh '12	Robert Harris '12 Jane Hanify-Pitt '12 Natalie Reid '12 Kathy Oliver	
<b>CEMETERY TRUSTEES:</b>	Chair: Rita Grace '14 Barbara Woodward '12 Edwin Woodward Sr. '13	<b>RECREATION COMMITTEE:</b> Chair Daniel Mitchell '12 Brian Bunc '12 Peter Switzer '13	

# TOWN OFFICERS/EMPLOYEES

## RECYCLING/TRANSFER CTR. EMPLOYEES:

Manager

Paul Laurendeau

Clarence Batchelder

Christopher Batchelder

Robert Pratt Sr.

David Aiken

John Manning

Steven Thomas

## FIRE CHIEF:

POLICE CHIEF:

POLICE OFFICERS:

Christopher Lyons

Joseph Hazelrigg

Jeremy LeBlanc

Rebecca Hokanson

Arlene St. Pierre

Jon Warner

Karen Wilber

## FIRE WARDS:

Secretary:

School Patrol:

Animal Control:

Animal Control:

## FROST FREE LIBRARY TRUSTEES:

Lisa Seelen '12

Bernard Collins '14

Teresa Horne '13

Rufus Frost III

Rev. Marilyn Ayers

Gina Paight '13

John Northcott '14

Lawrence Robinson '12

## DEPUTY FIRE CHIEF:

FIRE CHIEF:

POLICE OFFICERS:

Chief: John Manning '14

Michael Laffond '13

Matthew Patnode '13

Christopher Langille '12

Steven Thomas '12

Michael Laffond

Michael Goodwin

John Manning

Steven Thomas

Matthew Patnode

## FOREST FIRE WARDEN:

## DEPUTY FOREST FIRE WARDENS:

## FROST FREE LIBRARY STAFF:

Kathleen Ash

Jane Richards-Jones

Cynthia Brewster

Jean Packard

Chair: Harry Kenney III '16

Charlotte Crowell '14

Edward Wilson Jr. '12

## SUPERVISORS OF THE CHECKLIST:

## TOWN OFFICERS/EMPLOYEES

<b>CONSERVATION COMMISSION:</b>	Chairman: Ira Gavrin '13 Michael Krinsky '12 Thia Zakrauski '12 Marge Shepardson '13 Katrina Maloney '14	<b>STREET SEQUENCE COORDINATOR:</b> Carl E. Russell
<b>ADVISORY BUDGET COMMITTEE:</b>		Daniel Belluscio '13 Richard Hill '12 Jeffrey Miller '14
<b>INSPECTORS:</b>	Building: Richard Butler '12 Rufus Frost, III '13 Richard Hill '13	Edwin Woodward Jr. Hamilton Richardson Peter Henry
<b>HERITAGE COMMISSION:</b>	Chairman: Tim Sickles	
<b>EMERGENCY MANAGEMENT DIRECTOR:</b>		Lawrence Robinson
<b>OPEN SPACE COMMITTEE:</b>		Transportation Advisory Committee: Vacant Housing Advisory Committee: Vacant Natural Resource Advisory Committee: Michael Krinsky

## GENERAL INFORMATION

**TOWN OFFICES:** P.O. BOX 487

236 MAIN STREET

Selectmen@marlboroughnh.org

E-MAIL:

[www.marlboroughnh.org](http://www.marlboroughnh.org)

WEBSITE:

**TOWN CLERK'S OFFICE HOURS:** 876-4529

Monday 9 A.M. TO 6:30 P.M.

Tues & Thurs. 9 A.M. TO 4:30 P.M.

Wednesday 9 A.M. TO 12:00 Noon

Friday 9 A.M. TO 2:00 P.M.

**E-Mail:** townclerk@marlboroughnh.org  
**SELECTMEN'S OFFICE HOURS:** 876-3751

M, T, TH 9 A.M. TO 4:30 P.M.

Wednesday 9 A.M. TO 12:00 P.M.

Friday 9 A.M. TO 2:00 P.M.

Mon. eve. 6:30 P.M.  
**POLICE DEPT:** 876-3311 for routine business

**Emergency 911**  
Secretary's Office Hours: 8:30 A.M. to 2:30 P.M., Mon. thru Thurs.

**WELFARE OFFICE:** 876-3751

By appointment Tuesday & Thursday  
**FIRE DEPT:** CALL 911  
PO Box 487, 149 Main Street  
**Fire Chief** – John Manning – 876-3904, meets 1<sup>st</sup> Thurs.  
of month and equipment checks on Sunday morning.

**HIGHWAY DEPT:** 876-4401  
PO Box 487, 132 Jaffrey Road  
**Director of Public Works** - Harry Patnode Jr.

**FROST FREE LIBRARY:** 876-4479

PO Box 416, 28 Jaffrey Road

Director: Kathleen Ash

**HOURLS:** Tues/Wed 2:00 P.M. TO 8:00 P.M.

Thurs/Friday 10:00 A.M. TO 5:00 P.M.

Saturday 10:00 A.M. TO 12:00 P.M.

**Planning Board and Zoning Board** meets first Wednesday each month. Office hours are Monday night by appointment 7-9 P.M. Call 876-4529 for appointment.

**Recreation Committee** meets periodically. Contact Chairman Peter Switzer at 876-4549 for information.

**Heritage Commission** meets every month. Contact Chairman Richard Butler at 876-3980.

**Conservation Commission** meets periodically. Contact Chairman Ira Gavrin at 876-9318.

**Supervisor of the Checklist** – Contact Town Clerk's Office.

**Cemetery Trustees** – Contact Mrs. Rita Grace 876-4663.

**Health Officer** – Contact Mr. Michael Wilber 209-3053.

**Building, Electrical & Plumbing permits** – Contact Selectmen's Office 876-3751

**Building Inspector** – Edwin Woodward Jr. – 876-3669

**Electrical Inspector** – Hamilton Richardson – 876-3470

**Plumbing Inspector** – Peter Henry – 876-4573

**TOWN OF MARLBOROUGH  
HOLIDAY SCHEDULE  
FROM APRIL 2012 - MARCH 2013**

**RECYCLING/TRANSFER CENTER**  
**(603) 876-4795**

The Town of Marlborough follows the State of New Hampshire holiday schedule. Town offices and departments will be closed on the following dates:

Memorial Day	Monday, May 28, 2012
Independence Day	Wednesday, July 4, 2012

Columbus Day	Monday, September 3, 2012
Labor Day	Monday October 8, 2012

Veterans Day Monday, November 12, 2012

Day After Friday, November 23, 2012

Tuesday, December 25, 2012  
Wednesday, December 26, 2012  
New Year's Day  
Tuesday, January 1, 2013

Martin Luther King	Monday, January 21, 2013
Presidents' Day	Monday, February 18, 2013

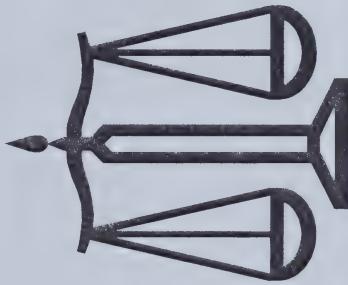
## HAZARDOUS WASTE COLLECTION SCHEDULE

The drop off location is at the Keene Recycling Center on Route 12 North. Collection hours are 8AM to 1PM. The schedule is as follows:

Saturday, March 24, 2012  
Wednesday, March 28, 2012  
Saturday, March 31, 2012  
Saturday, April 14, 2012  
Wednesday, April 18, 2012  
Saturday, April 28, 2012  
Saturday, May 5, 2012  
Wednesday, May 9, 2012  
Saturday, May 19, 2012  
Saturday, June 9, 2012  
Wednesday, June 13, 2012  
Saturday, June 23, 2012

FALL DATES TO BE  
DETERMINED  
WATCH FOR  
POSTING AT THE  
RECYCLING CENTER

**TOWN OF MARLBOROUGH  
2012 WARRANT AND BUDGET**



**2012 TOWN WARRANT**  
Town of Marlborough  
State of New Hampshire

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town Affairs:

You are hereby notified that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough on Tuesday the thirteenth day of March 2012. The polling area for questions to be decided by official ballot will be in the gymnasium. The Polls will open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

Article 2: To see if the Town will vote to raise and appropriate One Million Seven Hundred Thirty Four Thousand Eight Hundred Seventy Four Dollars (\$1,734,874.00) which represents the recommended operating budget for the year 2012. The sum does not include the warrant articles addressed. Recommended by Selectmen. (Majority vote required)

Article 3: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Five Hundred Dollars (\$9,500.00) for the purpose of funding The Community Kitchen. Recommended by Selectmen. (Majority vote required)

Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Ninety-Nine Dollars (\$2,599.00) for the purpose of funding Monadnock Family Services. Recommended by Selectmen. (Majority vote required)

Article 5: To see if the Town will vote to raise and appropriate the sum of Fourteen Thousand Dollars (\$14,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established and to

designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 6: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 7: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000.00) to be added to the Heavy Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Article 8: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000.00) to be added to the Town Reassessment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Selectmen. (Majority vote required)

Article 9: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500.00) to be added to the Recreation Structures Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

**Article 10:** To see if the Town will vote to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000.00) to be added to the Meetinghouse Pond Dam Capital Reserve previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

The State of New Hampshire has given towns the option of this incentive to utilize renewable energy systems which can reduce our dependence on fossil fuels and lessen our contribution to global warming. (Submitted by Petition) (Majority vote required)

**Article 14:** To see if the Town will vote to authorize the Cemetery Trustees to appoint the Sexton for a three (3) year term to be effective March 2013. This position is currently an elected position. (Majority vote required)

**Article 15:** To hear reports of Town Agents, Auditors, and Committees.

**Article 16:** To transact any other business that may legally come before this meeting, or take any action thereon.

Given under our hands and seal this 27th day of February, in the year of our Lord, two thousand and twelve.

/s/Lawrence Robinson

**Lawrence Robinson, Chairman**

/s/Gina Paight

**Gina Paight, Selectman**

/s/John Northcott

**John Northcott, Selectman**

**Article 11:** To see if the Town will vote to raise and appropriate the sum of Two Thousand One Hundred Dollars (\$2,100.00) to be placed in the Police Cruiser Capital Reserve Fund. Two Thousand One Hundred Dollars (\$2,100.00) is to come from surplus revenue from the sale of the 2004 Crown Victoria Police Cruiser. Recommended by the Board of Selectmen. (Majority vote required)

**Article 12:** To see if the Town will vote for the safety of the town and its citizens and raise the sum of Twenty Thousand Dollars (\$20,000.00) to fund a fourth part-time police position for one thousand (1000) hours per year and to make permanent three full time and one part time police positions. The part time police position would be filled by a retired police officer who will be paid a flat rate of Twenty dollars (\$20) per hour and no benefits. This position will be used to help cover the minimum of six hundred (600) hours of vacation, sick time and yearly mandated training for the three (3) full time officers. The additional four hundred (400) hours per year will be used to help during times of extraordinary high workloads including investigations, court preparation and patrols, or to be used to cover additional officer training at the discretion of the Chief of Police. This position will save the town Ten Thousand Nine Hundred Forty Dollars (\$10,940) per year in overtime pay. (Submitted by Petition) Not Recommended by the Board of Selectmen. (Majority vote required)

**Article 13:** To see if the Town will adopt an exemption from taxation for: 1) Solar Powered Energy System Improvements as defined in RSA 72:61 and allowed by RSA 72:62, including solar heating, cooling, hot water and solar electric systems. (2) Wind Powered Energy System Improvements as defined in RSA 72:65 and allowed by RSA 72:66. These limit the exemption to "wind-powered devices which supplement or replace electrical power supplied to households

## INSTRUCTIONS TO VOTERS:

**To Vote:** To vote for an individual candidate, make a cross (X) in the square box opposite the name of that candidate.

**To Vote by Write-In** – If you wish to vote for a candidate whose name does not appear on the ballot for a particular office, write the name on the blank write-in line provided for that office.

Selectman for Three Years  
Vote for One

Loretta Simonds.....

Beverly A. Harris.....

John Riggieri.....

---

Trustee of Trust Funds for Three Years  
Vote for One

Charlton MacVeagh, Jr.....

---

Supervisor of the Checklist for Six Years  
Vote for One

Edward H. Wilson.....

---

Cemetery Trustee for Three Years  
Vote for One

Barbara Woodward.....

Library Trustee for Three Years  
Vote for One

Lisa Seelen.....

---

Advisory Budget Committee Member  
for Three Years  
Vote for One

Richard C. Hill.....

---

Fire Ward for Three Years  
Vote for Two

Steven Thomas.....

Christopher A. Langille.....

---

Moderator for Two Years  
Vote for One

John F. Fletcher.....

# BUDGET OF THE TOWN

**OF: MARLBOROUGH**

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2012 to December 31, 2012

or Fiscal Year From \_\_\_\_\_ to \_\_\_\_\_

**IMPORTANT:**

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the operating budget and all special and individual warrantancies in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): Feb. 24, 2012

**GOVERNING BODY (SELECTMEN)**

Please sign in ink.

/s/ Lawrence Robinson \_\_\_\_\_

/s/ Gene Pugh \_\_\_\_\_

/s/ John Nauert \_\_\_\_\_

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)221-3357

MS-6

Rev. 12/11

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3V)	OP Bud.	Appropriations Art. # Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)	7
					xxxxxxxxxxxx	xxxxxxxxxxxx	xxxxxxxxxxxx
<b>GENERAL GOVERNMENT</b>							
4110-4139 Executive		65,830.00	70,374.94	66,394.00			
4140-4143 Election Reg & Vital Statistics		72,752.00	62,883.65	74,492.00			
4150-4151 Financial Administration		35,332.00	38,032.88	40,433.00			
4152 Realization of Property		11,737.00	13,620.76	14,902.00			
4153 Legal Expenses		22,200.00	43,891.72	32,000.00			
4155-4159 Personnel Administration		11,030.00	10,226.83	10,980.00			
4191-4193 Planning & Zoning		48,492.00	47,792.66	50,654.00			
4194 General Government Buildings		17,563.00	13,784.50	17,863.00			
4195 Campgrounds		55,725.00	47,262.78	62,918.00			
4196 Insurance		3,715.00	3,714.69	3,720.00			
4197 Advertising & Regional Assoc.							
4199 Other General Government							
<b>PUBLIC SAFETY</b>							
4210-2114 Police		281,458.00	255,511.91	312,544.00			
4215-2179 Ambulance		56,010.00	57,957.91	59,051.00			
4220-2229 Fire		5,485.00	3,617.04	5,485.00			
4240-2449 Building Inspection		3,100.00	2,107.42	3,100.00			
4270-4288 Emergency Management							
4299 Other [Ind. Communications]							
<b>AIRPORT/AVIATION CENTER</b>							
4304-4309 Airport Operations							
<b>HIGHWAYS &amp; STREETS</b>							
4311 Administration		174,307.00	178,278.46	178,121.00			
4312 Highways & Streets		165,818.00	155,676.94	170,111.00			
4313 Bridges		2,077.00	26.80	2,077.00			
4316 Street Lighting		15,360.00	16,738.62	17,315.00			
4319 Other							
<b>SANITATION</b>							
4321 Administration							
4323 Solid Waste Collection							
4324 Solid Waste Disposal		137,504.00	132,449.77	143,398.00			
4325 Solid Waste Removal							
4326-4329 Sewage Coll. & Disposal & Other		102,011.00	97,267.68	102,387.00			

## MS-6 Budget - Town of Marlborough FY 2012

## MS-6 Budget - Town of Marlborough FY 2012

## MS-6 Budget - Town of Marlborough FY 2012

1	2	3	4	5	6	7
Acct #	Op. Bud.	Appropriations War. Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuring FY (RECOMMENDED)	Appropriations Ensuring FY (NOT RECOMMENDED)	
<b>PURPOSE OF APPROPRIATIONS (RSA 32:3.V)</b>						
4331	Administration	113,363.00	108,489.81	100,326.00	XXXXXX	
4332	Water Services					
4335+4339	Water Treatment, Sewer & Other					
<b>ELECTRIC</b>						
4351+4352	Admin. and Generation				XXXXXX	
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
<b>HEALTH</b>						
4411	Administration			XXXXXX	XXXXXX	
4414	Per Capita	2,465.00	2,292.67	3,568.00		
4415+4419	Health Agencies & Hosps. & Other	13,466.00	13,002.50	13,395.00	XXXXXX	
<b>WELFARE</b>						
4461+4462	Administration & Direct Assist	62,132.00	28,429.18	62,218.00		
4464	Institutional Welfare Payments					
4465+4469	Vision Payments & Other	11,599.00	11,599.00	XXXXXX	XXXXXX	
<b>CULTURE &amp; RECREATION</b>						
4520+4529	Parks & Recreation	14,021.00	11,935.64	14,021.00		
4550+4559	Library	87,427.00	65,473.19	89,647.00		
4563	Parochial Purposes	1,500.00	1,432.30	2,000.00		
4589	Other Culture & Recreation	6,589.00	6,587.59	4,598.00	XXXXXX	
<b>CONSERVATION</b>						
4611+4612	Admin. & Purch. of Nat. Resources	5,150.00	1,182.00	3,580.00		
4615+4632	Other Conservation					
<b>REDEVELOPMENT &amp; HOUSING</b>						
4616+4659	ECONOMIC DEVELOPMENT				XXXXXX	
<b>DEBT SERVICE</b>						
4711	Princ. Long Term Bonds & Notes	20,000.00	20,000.00	40,000.00		
4721	Interest-Long Term Bonds & Notes	11,810.00	11,808.61	13,613.00		
4723	Int. on Tax Anticipation Notes					
4790+4799	Other Debt Service					

\* Use special warrant article section on next page.

## MS-6 Budget - Town of Marlborough FY 2012

1	2	3	4	5	6	7
Acct #	OP BUD.	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Appropriations War. Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuring FY (RECOMMENDED)	Appropriations Ensuring FY (NOT RECOMMENDED)
<b>WATER DISTRIBUTION &amp; TREATMENT</b>						
4331	Administration	113,363.00	108,489.81	100,326.00	XXXXXX	
4332	Water Services					
4335+4339	Water Treatment, Sewer & Other					
<b>ELECTRIC</b>						
4351+4352	Admin. and Generation				XXXXXX	
4353	Purchase Costs					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
<b>HEALTH</b>						
4411	Administration			XXXXXX	XXXXXX	
4414	Per Capita	2,465.00	2,292.67	3,568.00		
4415+4419	Health Agencies & Hosps. & Other	13,466.00	13,002.50	13,395.00	XXXXXX	
<b>WELFARE</b>						
4461+4462	Administration & Direct Assist	62,132.00	28,429.18	62,218.00		
4464	Institutional Welfare Payments					
4465+4469	Vision Payments & Other	11,599.00	11,599.00	XXXXXX	XXXXXX	
<b>CULTURE &amp; RECREATION</b>						
4520+4529	Parks & Recreation	14,021.00	11,935.64	14,021.00		
4550+4559	Library	87,427.00	65,473.19	89,647.00		
4563	Parochial Purposes	1,500.00	1,432.30	2,000.00		
4589	Other Culture & Recreation	6,589.00	6,587.59	4,598.00	XXXXXX	
<b>CONSERVATION</b>						
4611+4612	Admin. & Purch. of Nat. Resources	5,150.00	1,182.00	3,580.00		
4615+4632	Other Conservation					
<b>REDEVELOPMENT &amp; HOUSING</b>						
4616+4659	ECONOMIC DEVELOPMENT				XXXXXX	
<b>DEBT SERVICE</b>						
4711	Princ. Long Term Bonds & Notes	20,000.00	20,000.00	40,000.00		
4721	Interest-Long Term Bonds & Notes	11,810.00	11,808.61	13,613.00		
4723	Int. on Tax Anticipation Notes					
4790+4799	Other Debt Service					

## \*\*SPECIAL WARRANT ARTICLES\*\*

Special warrant articles are defined in RSA 32:3-V, as appropriations. 1) In performed warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7	
PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuring FY (NOT RECOMMENDED)	Appropriations Ensuring FY (RECOMMENDED)	Appropriations Ensuring FY (NOT RECOMMENDED)	
49141 T Capital Reserve Fund		5,724,111.00	91,500.00				
49148 T Exn Tr. Fns							
49157 1.4 million Mgmt Trust Funds							
4915 Police Officer Cap Reserve	5		14,000.00				
4915 Fire Equipment Tax Reserve	6		20,000.00				
4915 Heavy Equipment Tax Reserve	7		10,000.00				
4909 Tax Assessment Tax Reserve	8		2,500.00				
4915 Rehabilitation Structure Cap Reserve	9		30,000.00				
4915 Meletinghouse Dam Cap Reserve	10		20,000.00				
4210 Part Time Police Officer	12						
SPECIAL ARTICLES RECOMMENDED		91,500.00	XXXXXXXXXX	106,500.00	XXXXXXXXXX		

## \*\*INDIVIDUAL WARRANT ARTICLES\*\*

"Individual" warrant articles are not necessarily the same as special warrant articles". Individual warrant articles might be negotiated cost items for labor agreements or items of a one time nature ou wish to address individually.

1	2	3	4	5	6	7	
PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	Warr. Art.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuring FY (NOT RECOMMENDED)	Appropriations Ensuring FY (RECOMMENDED)	Appropriations Ensuring FY (NOT RECOMMENDED)	
44446 Community Kitchen	3		9,500.00				
44449 Monsonock Family Services	4		2,559.00				
INDIVIDUAL ARTICLES RECOMMENDED		XXXXXXXXXX	XXXXXXXXXX	12,099.00	XXXXXXXXXX		

Acct. #		SOURCE OF REVENUE	Warr.	Estimated Revenues Prior Year	Art.#	Actual Revenues Prior Year	FY 2012
		TAXES	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3170	Land Use Change Taxes - General Fund						
3180	Permit Fees			330.00		0.00	2,000.00
3185	Timber Taxes			3,207.00		8,747.62	5,000.00
3186	Payments in Lieu of Taxes						
3189	Other Taxes			11.00		11.00	11.00
3190	Interest & Penalties on Delinquent Taxes			29,950.00		37,033.55	30,000.00
3191	Inventory Penalties						
3187	Excavation Tax (\$3.00 cents per cu.yd.)			1,261.00		1,260.78	1,261.00
	LICENSES, PERMITS & FEES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3110	Business Licenses & Permits			270.00		390.00	390.00
3120	Motor Vehicle Permit Fees			242,000.00		274,005.15	270,000.00
3220	Building Permits			3,100.00		3,440.25	3,000.00
3290	Other Licenses, Permits & fees			3,000.00		3,457.95	3,000.00
3311-3319	FROM FEDERAL GOVERNMENT		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
	FROM STATE		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3351	Shared Revenues			92,145.00		92,144.63	92,145.00
3352	Meals & Room Tax Distribution			74,354.00		76,059.65	66,757.00
3353	Highway Block Grant						
3354	Water Pollution Grant						
3355	Housing & Community Development						
3356	State & Federal Forest Land Reimbursement						
3357	Flood Control Rehabilitation						
3358	Other (including Refund of Tax)						
3379	Other (including Refund of Tax)						
	FROM OTHER GOVERNMENTS		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3401-3406	CHARGES FOR SERVICES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3401	Income from Departments			21,000.00		33,512.67	25,000.00
3409	Other Charges						
	MISCELLANEOUS REVENUES		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
3601	Sale of Municipal Property			21,000.00		21,000.00	
3602	Interest on Investments			2,800.00		3,574.53	3,000.00
3603-3609	Other			4,000.00		4,921.27	5,000.00

**NOTES**

Acc#	SOURCE OF REVENUE	Warr. Art#	Estimated Revenues Prior Year	Revenues Prior Year	Actual Revenues Ensuring Year	Estimated Revenues Ensuring Year
<b>INTERFUND OPERATING TRANSFERS IN</b>						
3912	From Special Revenue Funds					
3913	From Capital Projects Funds					
3914	From Enterprise Funds					
	Sewer - (Offset)		102,011.00	97,267.68	102,387.00	
	Water - (Offset)		113,333.00	108,489.81	100,326.00	
	Electric - (Offset)					
	Airport - (Offset)					
3915	From Capital Reserve Funds		9,600.00	10,987.82		
3916	From Trust & Fiduciary Funds		7,670.00	7,670.00	4,300.00	
3917	Transfers from Conservation Funds					
<b>OTHER FINANCING SOURCES</b>						
3934	Proc. from Long Term Bonds & Notes					
	Amount VOTED From FB ("Surplus")					
	Fund Balance ("Surplus") to Reduce Taxes					
<b>TOTAL ESTIMATED REVENUE &amp; CREDITS</b>			712,772.00	765,135.69	713,527.00	

**\*\*BUDGET SUMMARY\*\***

	Prior Year	Ensuring Year
Operating Budget Appropriations Recommended (from page 4)	1,681,178.00	1,734,874.00
Special Warrant Articles Recommended (from page 5)	91,500.00	106,500.00
Individual Warrant Articles Recommended (from page 5)		12,099.00
<b>TOTAL Appropriations Recommended</b>	<b>1,772,678.00</b>	<b>1,853,473.00</b>
Less: Amount of Estimated Revenues & Credits (from above)	712,772.00	713,527.00
Estimated Amount of Taxes to be Raised	1,059,906.00	1,139,946.00



## TAX COLLECTOR'S REPORT

For the Municipality of Marlborough Year Ending 2011

DEBITS		CREDITS	
UNCOLLECTED TAXES BEG. OF YEAR*		REMITTED TO TREASURER	
		PRIOR LEVIES (PLEASE SPECIFY YEARS)	Levy for Year of Report
		2010	2009
		2008-2007	2008-2007
Property Taxes	#3110	283,965.22	
Resident Taxes	#3180		
Land Use Change	#3120	2,500.00	
Yield Taxes	#3185	473.25	
Excavation Tax @ \$0.02/yd	#3187		
Utility Charges	#3189	36,841.95	
Property Tax Credit Balance**	<	>	
Other Tax or Charges Credit Balance**	<	>	
<b>TAXES COMMITTED THIS YEAR</b>		<b>For DRA Use Only</b>	
Property Taxes	#3110	4,578,072.48	
Resident Taxes	#3180		
Land Use Change	#3120		
Yield Taxes	#3185	332.79	
Excavation Tax @ \$0.02/yd	#3187	1,260.78	
Utility Charges	#3189	313,854.10	
<b>OVERPAYMENT REFUNDS</b>		<b>UNCOLLECTED TAXES - END OF YEAR #080</b>	
Property Taxes	#3110	4,562.28	52.66
Resident Taxes	#3180		
Land Use Change	#3120		
Yield Taxes	#3185		
Excavation Tax @ \$0.02/yd	#3187		
Utility Charges	#3189	126.62	
Interest - Late Tax	#3190	3,148.74	18,203.07
Resident Tax Penalty	#3190		
<b>TOTAL DEBITS</b>		<b>4,901,357.79</b>	<b>342,036.15\$</b>

\*This amount should be the same as the last year's ending balance. If not, please explain.

\*\*Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.

\*\*The amount is already included in the Warrant & therefore in line 3110 as positive amount for this year's levy.

\*\*Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a.  
 (Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

THIS REPORT IS UNAUDITED

THIS REPORT IS UNAUDITED

THIS REPORT IS UNAUDITED  
 THIS REPORT IS UNAUDITED

MS-61  
 Rev. 12/11

MS-61  
 Rev. 10/10

## TAX COLLECTOR'S REPORT

For the Municipality of Marlborough Year Ending 2011

<b>DEBITS</b>		<b>PRIOR LEVIES (PLEASE SPECIFY YEARS)</b>	
Last Year's Levy	2010	2009	2008&2007
2011			
Unredeemed Liens Balance - Beg Of Year		89,565.68	45,036.78
Liens Executed During Fiscal Year			8,219.07
Interest & Costs Collected	5,182.04		
(After Lien Execution)		7,589.87	12,899.36
			3,620.07
<b>TOTAL DEBITS</b>		97,155.55	57,936.14
			11,840.04

<b>CREDITS</b>		<b>PRIOR LEVIES (PLEASE SPECIFY YEARS)</b>	
Last Year's Levy	2010	2009	2008 & 2007
2011			
Redemptions	61,468.07	29,786.25	43,445.43
			8,218.07
Interest & Costs Collected	#3190		
(After Lien Execution)		5,182.04	7,589.87
			12,899.36
			3,620.97
Abatements of Unredeemed Liens		4,120.78	
Liens Deeded to Municipality			
Unredeemed Liens Balance - End of Year	#110	99,700.46	59,779.43
			1,591.35
<b>TOTAL CREDITS</b>		173,471.35	97,155.55
			57,936.14
			11,840.04

THIS REPORT IS UNAUDITED  
Does your municipality commit taxes on a semi-annual basis (RSA 78:15-a)? \_\_\_\_\_ YES \_\_\_\_\_

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete

TAX COLLECTOR'S SIGNATURE Ellen J. Ortlins DATE February 12, 2012

MS-61

## Town Clerk's Financial Report

Source of Revenue	2011	2010	2009
Motor Vehicle Permit Fees/2160	269,078.95	268,052.91	277,355.91
Municipal Agent/Decal Fee/2140	4,162.50	4,152.00	4,227.00
Title Fees/2150	792.00	746.00	772.00
Dog License Fees/Town/Civil/2200	2,538.20	3,512.50	4,073.50
Dog License Fees/State/2210	1,047.50	1,086.50	1,060.50
Vital Records/(Town & State)	1,630.00	1,473.00	1,181.00
Miscellaneous*	355,325.96	879,315.15	463,949.96
<b>Total Collected</b>	634,365.11	1,109,39.06	751,569.89

\*Miscellaneous includes all other Town Income from all Town Dpts.

Total Remitted to Treasurer

634,365.11 1,109,39.06 751,569.89

This report is unaudited.

Contact us by phone at 876-4529, by fax at 876-4703  
or by email at [townclerk@marlboroughnh.org](mailto:townclerk@marlboroughnh.org)

## Hours Open to the Public

Monday 9:00 am - 6:30 pm

Tuesday and Thursday: 9:00 am - 4:30 pm

Wednesday: 9:00 am - 12:00 noon

Friday: 9:00 - 2:00 pm



## ONLINE RENEWALS!!

Online motor vehicle and dog license renewals are now available. Go to [www.marlboroughnh.org](http://www.marlboroughnh.org) and click on the links as shown above to get started. You will need your last auto registration or dog license to complete the transaction. If you have any questions about this process please contact either Ellen or Pat at 876-4529.

**TOWN OF MARLBOROUGH**  
**REVENUES, EXPENDITURES & ASSETS REPORT**  
**AS OF DECEMBER 31, 2011**

**TOWN OF MARLBOROUGH PDIPIP**  
**AS OF DECEMBER 31, 2011**

		DATE	ITEM	INCOME	EXPENSE	BALANCE
	Balance on hand January 1, 2011			\$2,157,932.47		
<b>REVENUES:</b>						
Taxes	\$ 4,762,171.55	1/1/2011 Beginning Balance				\$ 67,355.10
Clerk's Income	\$ 635,825.89	1/31/2011 Interest				\$ 67,353.18
Water & Sewer	\$ 313,614.50	2/24/2011 Tx to Conservation				\$ 66,518.86
Interest	\$ 3,574.93	2/28/2011 Interest				\$ 66,526.11
Returned checks re-deposited	\$ 7,228.34	3/31/2011 Interest				\$ 66,533.28
Transfer from Heritage Fund(PDIPIP)	\$ 230.00	4/30/2011 Interest				\$ 66,538.83
Transfer from Hemenway Fund(PDIPIP)	\$ 15,000.00	5/31/2011 Interest				\$ 66,544.13
Voided checks	\$ 1,541.84	6/15/2011 Tx from Hemenway				\$ 81,544.13
Bank posting error	\$ -	(Bank Error)				\$ 81,548.28
Total	<b>\$ 5,739,187.05</b>	6/30/2011 Interest				\$ 81,446.28
<b>EXPENDITURES:</b>						
Orders Paid per Selectmen	\$ 2,527,273.94	7/18/2011 Tx to Heritage				\$ 81,449.29
Tax Collector's Liens	\$ 165,193.31	7/31/2011 Interest				\$ 81,346.79
Paid to County	\$ -	8/18/2011 Tx to Hemenway				\$ 66,347.61
Paid to School	\$ 3,180,155.00	8/31/2011 Interest				\$ 66,281.61
Returned checks	\$ 7,246.84	9/26/2011 Tx to Heritage				\$ 66,228.63
Transfer to Heritage Fund(PDIPIP)	\$ 270.50	9/30/2011 Interest				\$ 66,234.63
Transfer to Conservation Fund(PDIPIP)	\$ 844.32	10/30/2011 Interest				\$ 66,236.78
Transfer to Hemenway Fund(PDIPIP)	\$ 15,000.00	12/13/2011 Tx from Heritage				\$ 66,516.78
Bank printing charges	\$ 67.83	12/31/2011 Interest				\$ 66,519.67
Bank posting error	\$ -					
Total	<b>\$ 5,896,051.74</b>					
<b>BALANCE ON HAND 12/31/10</b>				<b>\$2,001,067.78</b>		
<b>ASSETS:</b>						
NH Public Deposit Inv. Pool	\$ 66,519.67	DATE		INCOME		BALANCE
Checking Account - Ocean Bank	\$ 1,934,548.11	1/1/2011 Beginning Balance				\$ 13,392.68
<b>Total Cash December 31, 2011</b>	<b>\$ 2,001,067.78</b>	Annual Distributions				
		Interest				\$ 14.13
		Total Income				\$ 15,209.25
		Available Income				\$ 28,601.93
		Distributions per				
		Selectmen's Orders				\$ 13,556.70
		Bank Wira Fees				\$ 12.00
		Total Expenses				\$ 13,568.70
		12/31/2011 Year End Balance				\$ 15,033.23
<b>MARLBOROUGH RECREATION COMMITTEE REVOLVING FUND - DECEMBER 31, 2010</b>						
Beginning balance 1/1/11	\$ -					
INCOME:						
Soccer Registrations	\$ 360.00					
Basketball Registrations	\$ 920.00					
Interest	\$ 4.93					
Total Income	<b>\$ 1,284.93</b>			<b>\$ 6,391.91</b>		
EXPENSES:						
Soccer: Uniforms	\$ -					
Basketball: League Fee	\$ -					
Basketball: Uniforms	\$ 532.50					
Basketball: Referee Fees	\$ 380.00					
Bank Fee	\$ 10.00					
Total Expenses	<b>\$ 872.50</b>					
Cash on hand 12/31/10	\$ -					
				<b>\$ 5,519.41</b>		

THE ABOVE REPORTS ARE UNAUDITED

TOWN OF MARLBOROUGH SEWER DEPARTMENT  
AS OF DECEMBER 31, 2011

**TOWN OF MARLBOROUGH WATER DEPARTMENT  
AS OF DECEMBER 31, 2011**

DATE	ITEM	INCOME	EXPENSE	BALANCE	DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2011	Beginning Balance			\$ 311,723.88	1/1/2011	Beginning Balance			\$ 123,978.69
<i>Income:</i>									
Sewer Dept. income	\$ 171,656.40					Water Dept. income	\$ 92,081.99		
Interest & Penalty	\$ 3,470.16					Interest & Penalty	\$ 923.44		
Other sewer income	\$ 45,482.51					Other Water income	\$ -		
Sewer application fees	\$ -					Tx from Capital Reserve	\$ -		
Transfer from Capital Reserve	\$ -					Total Revenues	\$ 93,005.43		
<i>Total Revenues</i>									
							\$ 220,609.07		

**TOWN OF MARLBOROUGH WATER DEPARTMENT  
AS OF DECEMBER 31, 2011**

**MARLBOROUGH WATER DEPARTMENT  
AS OF DECEMBER 31, 2011**

DATE	ITEM	INCOME	EXPENSE	BALANCE	DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2011	Beginning Balance			\$ 311,723.88	1/1/2011	Beginning Balance			\$ 123,978.69
<i>Income:</i>									
Sewer Dept. income	\$ 171,656.40					Water Dept. income	\$ 92,081.99		
Interest & Penalty	\$ 3,470.16					Interest & Penalty	\$ 923.44		
Other sewer income	\$ 45,482.51					Other Water income	\$ -		
Sewer application fees	\$ -					Tx from Capital Reserve	\$ -		
Transfer from Capital Reserve	\$ -					Total Revenues	\$ 93,005.43		
<i>Total Revenues</i>									
							\$ 220,609.07		

**TOWN OF MARLBOROUGH WATER DEPARTMENT  
AS OF DECEMBER 31, 2011**

**MARLBOROUGH WATER DEPARTMENT  
AS OF DECEMBER 31, 2011**

DATE	ITEM	INCOME	EXPENSE	BALANCE	DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/2011	Beginning Balance			\$ 311,723.88	1/1/2011	Beginning Balance			\$ 123,978.69
<i>Income:</i>									
Sewer Dept. income	\$ 171,656.40					Water Dept. income	\$ 92,081.99		
Interest & Penalty	\$ 3,470.16					Interest & Penalty	\$ 923.44		
Other sewer income	\$ 45,482.51					Other Water income	\$ -		
Sewer application fees	\$ -					Tx from Capital Reserve	\$ -		
Transfer from Capital Reserve	\$ -					Total Revenues	\$ 93,005.43		
<i>Total Revenues</i>									
							\$ 220,609.07		

THE ABOVE REPORTS ARE UNAUDITED

### Balance in Checking Account

\$ 108,494.31

\$ 108,494.31

**TOWN OF MARLBOROUGH DEVAN FUND**  
AS OF DECEMBER 31, 2011

**TOWN OF MARLBOROUGH HERITAGE COMMISSION**  
AS OF DECEMBER 31, 2011

DATE	INCOME	EXPENSE	BALANCE	DATE	INCOME	EXPENSE	BALANCE
1/1/2011 Starting Balance	\$ 5,009.80		\$ 5,009.80	1/1/2011 Beginning Balance	\$ 859.74		\$ 859.74
1/31/2011 Interest	\$ 0.62		\$ 5,010.42	1/31/2011 Interest	\$ 0.12		\$ 859.86
2/28/2011 Interest	\$ 0.56		\$ 5,010.98	2/28/2011 Interest	\$ 0.10		\$ 859.96
3/31/2011 Interest	\$ 0.62		\$ 5,011.60	3/31/2011 Interest	\$ 0.08		\$ 860.04
4/30/2011 Interest	\$ 0.33		\$ 5,011.93	4/30/2011 Interest	\$ 0.08		\$ 860.12
5/31/2011 Interest	\$ 0.31		\$ 5,012.24	5/31/2011 Interest	\$ 0.08		\$ 860.20
6/30/2012 Interest	\$ 0.30		\$ 5,012.54	6/30/2011 Interest	\$ 0.05		\$ 860.25
7/31/2011 Interest	\$ 0.23		\$ 5,012.77	7/18/2011 Tx from Town	\$ 102.00		\$ 962.25
8/31/2011 Interest	\$ -		\$ 5,012.77	7/31/2011 Interest	\$ 0.06		\$ 962.31
9/30/2011 Interest	\$ -		\$ 5,012.77	8/5/2011 Tx from Town	\$ 102.50		\$ 1,064.81
10/31/2011 Interest	\$ 0.14		\$ 5,012.91	8/31/2011 Interest	\$ 0.04		\$ 1,064.85
11/30/2011 Interest	\$ 0.19		\$ 5,013.10	9/26/2011 Tx from Town	\$ 66.00		\$ 1,130.85
12/31/2011 Interest	\$ 0.31		\$ 5,013.41	9/30/2011 Interest	\$ -		\$ 1,130.85
				10/31/2011 Interest	\$ 0.04		\$ 1,130.89
				11/30/2011 Interest	\$ 0.03		\$ 1,130.92
				12/15/2011 Tx to Town	\$ 230.00		\$ 900.92
				12/31/2011 Interest	\$ 0.05		\$ 900.97
							\$ 900.97

**TOWN OF MARLBOROUGH RICHARDSON FUND**  
AS OF DECEMBER 31, 2011

DATE	INCOME	EXPENSE	BALANCE	DATE	INCOME	EXPENSE	BALANCE
1/1/2011 Beginning Balance	\$ 1,139.67		\$ 1,139.67	1/1/2011 Beginning Balance	\$ 51,710.38		\$ 51,710.38
1/31/2011 Interest	\$ 0.15		\$ 1,139.82	1/31/2011 Interest	\$ 6.18		\$ 51,716.56
2/28/2011 Interest	\$ 0.16		\$ 1,139.98	2/24/2011 Tx from Town	\$ 344.32		\$ 52,560.88
3/31/2011 Interest	\$ 0.10		\$ 1,140.08	2/28/2011 Interest	\$ 5.60		\$ 52,566.48
4/30/2011 Interest	\$ 0.11		\$ 1,140.19	3/31/2011 Interest	\$ 5.70		\$ 52,572.18
5/31/2011 Interest	\$ 0.11		\$ 1,140.30	4/30/2011 Interest	\$ 4.35		\$ 52,576.53
6/30/2011 Interest	\$ 0.06		\$ 1,140.36	5/31/2011 Interest	\$ 4.18		\$ 52,580.71
7/31/2011 Interest	\$ 0.08		\$ 1,140.44	6/30/2011 Interest	\$ 2.92		\$ 52,583.63
8/31/2011 Interest	\$ 0.05		\$ 1,140.49	7/31/2011 Interest	\$ 1.91		\$ 52,585.54
9/30/2011 Interest	\$ -		\$ 1,140.49	8/31/2011 Interest	\$ 0.49		\$ 52,586.03
10/31/2011 Interest	\$ 0.04		\$ 1,140.53	9/30/2011 Interest	\$ 0.80		\$ 52,586.83
11/30/2011 Interest	\$ 0.03		\$ 1,140.56	10/31/2011 Interest	\$ 1.57		\$ 52,588.40
12/31/2011 Interest	\$ 0.06		\$ 1,140.62	11/30/2011 Interest	\$ 1.73		\$ 52,590.13
				12/31/2011 Interest	\$ 2.26		\$ 52,592.39

THE ABOVE REPORTS ARE UNAUDITED

**TOWN OF MARLBOROUGH - CDBG ACCOUNT**  
AS OF DECEMBER 31, 2011

**TOWN OF MARLBOROUGH**  
**LONG TERM DEBT AS OF 12/31/2011**

DATE	CK#	INCOME	EXPENSE	BALANCE	YEAR	OPEN SPACE	IORIO EASEMENT
10/20/2010	Community Develop	\$ 470,039.00		\$ 470,039.00		20,000.00	20,000.00
Finance Authority					2012	6,512.50	Interest
10/26/2011	SWRPC	\$ 10,039.00	\$ 460,000.00			20,000.00	7,100.00
10/26/2011	MEDC	\$ 460,000.00	\$		2013	5,512.50	Principal
12/21/2010	Community Develop	\$ 3,971.00	\$	\$ 3,971.00		20,000.00	Interest
Finance Authority					2014	4,462.50	Principal
12/21/2010	SWRPC	\$ 3,971.00	\$			20,000.00	5,900.00
2/17/2011	Community Develop	\$ 4,065.00	\$	\$ 4,065.00		20,000.00	Principal
Finance Authority					2015	3,412.50	Interest
2/17/2011	SWRPC	\$ 4,065.00	\$			20,000.00	Principal
4/20/2011	Community Develop	\$ 8,205.00	\$	\$ 8,205.00		2,362.50	Interest
Finance Authority					2016	15,000.00	Principal
4/20/2011	MEDC	\$ 5,000.00	\$ 3,205.00			1,575.00	Interest
4/20/2011	SWRPC	\$ 2,313.00	\$ 892.00			15,000.00	Principal
4/20/2011	Town of Marlborough	\$ 892.00	\$			787.50	Interest
7/29/2011	Community Develop	\$ 2,721.00	\$ 2,721.00			Done	Principal
Finance Authority					2019		Interest
7/30/2011	SWRPC	\$ 2,721.00	\$				2,000.00
12/13/2011	Community Develop	\$ 2,999.00	\$ 2,999.00				20,000.00
Finance Authority					2020		1,200.00
12/13/2011	Yachon, Chukay & Co	\$ 300.00	\$ -				20,000.00
12/13/2011	SWRPC	\$ 2,699.00	\$ 300.00				400.00
Total					2021	\$ 149,625.00	\$ 239,100.00
						GRAND TOTAL	\$ 388,725.00

THE ABOVE REPORTS ARE UNAUDITED

## REPORT OF THE TRUSTEES OF TRUST FUNDS

The enclosed "Report of the Trust Funds of the Town of Marlborough" provides a detailed look at the Funds' status as of December 31, 2011. They total \$2,237,617 on a market value basis. The income generated by the Funds' Principal amounts contribute supplemental revenue (not raised by taxes) to some of the Town's departments and organizations.

Of particular note, the 25% interest in a 65 acre piece of land in Roxbury, deeded to the Town by the late Ernest W. Frechette, was sold and \$30,877 was added to the Ernest W. Frechette Scholarship Fund. The income from this fund will be used to provide educational scholarships to graduating Marlborough students for sometime into the future.

The year 2011 did not provide our portfolio with a low double-digit return for equities as forecasted. However, it did provide a return of approximately 4 1/2%. Fixed income, on the other hand, was forecasted for 2011 in the 1-3% range, but due to investors moving out of equities to a more safe environment the fixed income return for our portfolio was almost 6 1/2%. For both equities and fixed income, the portfolio in total saw a return of just less than 5%, comparing favorably to the 4% for the "Balanced Index", our comparison index. Through the early months of 2011, the expected returns were on track. However, the U.S. political arena and Europe's debt problems resulted in the balance of 2011 providing a much less supportive investment market.

For 2012, our investment advisor, TD Bank, expects stocks to move ahead (outperforming bonds), U.S. large cap equities should perform well, bonds are forecast to be in the 1-3%

range, parts of Europe will provide good international investments, and some of the emerging markets will have improved results and may be attractive to investors.

Our portfolio is positioned to provide positive returns for the next year, but those returns will most likely be single digit returns.

Respectfully submitted,

Wayne Crowell, Rufus Frost and Charlton MacVeagh

**REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2011**

Date of creation	Name of Trust Fund First trust fund invested in common trust fund	Purpose of first fund	Balance Beginning Year	How Invested	PRINCIPAL			INCOME			Principal & Income Year
					Gains or Losses on Sale of Securities	Disbursements	Market Value End of Year	Balance Beginning Year	Fairness Basis Dinner Yen	Expended During Year	
<b>COMBINED FUNDS</b>											
4/6/84	School Fund - Assets - Values		19,307.15	See MS-10	0.00	0.00	1,422.68	20,729.84	20,258.17	307.25	630.41 (499.17)
12/30/1894	School Fund - W.H. Watson		5,064.12	See MS-10	90.34	0.00	424.79	6,310.25	90.34 (147.84)	189.31 (15.50)	6,459.00 (5.50)
1838	Schoonard Fund - Abigail Tucker		216.16	See MS-10	3.36	0.00	15.82	235.34	7.36 (4.50)	7.05 (4.47)	240.24 (39.81)
1863	Schoonard Fund - Lydia Wyman		1,131.81	See MS-10	20.45	0.00	96.15	1,184.34	20.45 (4.50)	4.283 (3.47)	1,460.22 (39.81)
1888	Schoonard Fund - Town		1,179.25	Surgeon of Schools	16.15	0.00	1,179.24	1,092.88	23.81 (16.42)	16.25 (3.47)	1,152.22 (39.81)
05/26/46	EDUCATIONAL FUNDS		1,037.18	See MS-10	130.30	0.00	2,035.35	30,044.07	437.54 (17.40)	903.32 (688.45)	30,079.98 (51.54)
1/31/84	Mabel C. Pease Education Fund		27,878.42	See MS-10	0.00	0.00	1,880.25	27,694.42	26,775.78 (406.07)	813.17 (659.72)	28,240.64 (59.52)
04/16/88	Master M. Knobell Education Fund		25,781.17	See MS-10	0.00	0.00	1,483.28	21,821.30	21,211.01 (23.35)	657.26 (520.45)	22,278.47 (437.16)
4/3/80	Charles B. Knight Men's Fund		20,338.03	See MS-10	0.00	0.00	408.73	6,017.99	5,820.02 (5.50)	87.27 (143.41)	6,188.96 (1.41)
05/31/69	Charles B. Knight Men's Fund		5,391.53	See MS-10	0.00	0.00	5,784.74	5,599.69	8.92 (8.92)	174.24 (133.47)	5,069.33 (13.19)
09/05/60	Marion J. Kimball Education Fund		5,091.20	See MS-10	0.00	0.00	371.21	5,463.51	5,287.21 (80.19)	164.43 (170.38)	5,157.96 (14.44)
05/31/76	Charles B. Knight Men's Fund		53,129.70	See MS-10	164.97	0.00	3,877.53	55,373.27	836.73 (1,79.99)	1,79.99 (1,360.17)	88,368.78 (1,100.58)
05/31/76	Charles B. Knight Men's Fund		4,454.05	See MS-10	74.45	0.00	365.24	5,113.72	71.54 (0.23)	158.22 (110.23)	5,193.96 (110.23)
05/26/67	Charles B. Knight Men's Fund		104,196.50	See MS-10	20,877.01	0.00	7,599.38	42,672.69	38,054.44 (1,269.34)	1,269.34 (1,054.39)	52,821.17 (1,451.39)
05/26/67	Charles B. Knight Men's Fund		274,386.43	See MS-10	31,116.43	0.00	16,368.73	21,871.59	263,156.48 (2,725.55)	2,725.55 (2,542.21)	549,421.86 (2,760.86)
1/2/24/80	Lillian R. Freed Scholarship Fund		13,113.15	See MS-10	0.00	0.00	956.36	14,069.51	5,556.91 (51.02)	423.78 (414.29)	8,294.00 (4,494.43)
06/01/50	Karen K. Davis Lib & Grd Fund		3,965.35	See MS-10	0.00	0.00	280.20	4,259.55	4,266.73 (15.74)	128.15 (157.54)	4,494.43 (13.46)
05/31/76	Albert F. Lib & Grd Fund		2,181.52	See MS-10	0.00	0.00	159.39	2,344.92	2,351.08 (85.84)	70.63 (62.99)	2,344.96 (62.99)
05/31/82	James M. Field Lib & Grd Fund		33,184.32	See MS-10	0.00	0.00	2,420.18	35,604.50	34,965.10 (1,303.32)	1,072.32 (1,072.32)	36,775.54 (1,171.04)
12/03/50	Kate K. Davis Lib & Grd Fund		1,040.17	See MS-10	0.00	0.00	148.79	1,194.71	80.13 (65.93)	65.93 (65.93)	1,201.07 (2,314.46)
1/31/88	General Free Library Fund		4,222.59	See MS-10	0.00	0.00	308.03	4,531.53	16,588 (15.49)	423.78 (414.29)	4,792.44 (4,494.43)
01/06/48	Mr. & Mrs. Jonathan L. Hurlin Fund		437.10	See MS-10	0.00	0.00	31.88	468.98	470.21 (17.17)	14.13 (13.46)	485.00 (13.46)
02/26/75	Refugee Support Fund		4,956.69	See MS-10	0.00	0.00	361.50	5,332.17	198.68 (160.19)	160.19 (160.19)	5,632.38 (112.87)
03/31/78	Alice Bullock Lib Fund		9,913.38	See MS-10	0.00	0.00	723.00	10,660.31	320.37 (87.73)	87.73 (87.73)	11,248.37 (62.19)
1/14/80	Income to Library Fund		6,802.74	See MS-10	0.00	0.00	496.13	7,298.88	7,318.06 (279.84)	267.18 (279.84)	8,078.84 (178.87)
1986	Regional Mason Lib Fund		1,982.68	See MS-10	0.00	0.00	144.60	2,122.88	787 (64.07)	64.07 (49.21)	2,249.71 (52.44)
05/26/88	Urra Richardson Frost Free Library Fund		84,694.41	See MS-10	0.00	0.00	6,176.87	91,110.11	3,266.40 (2,737.01)	2,737.01 (2,530.19)	96,014.46 (2,530.19)
01/13/74	Mary Lodge Frost Free Library Fund		39,651.54	See MS-10	0.00	0.00	2,891.98	42,546.52	1,557.40 (1,281.48)	1,281.48 (1,217.57)	44,965.64 (1,217.57)
02/06/91	Rosemary Nichols Library Fund		991.34	See MS-10	0.00	0.00	72.30	1,063.64	1,068.43 (38.93)	32.04 (97.58)	1,124.36 (61.22)
12/11/01	Friends of Memorial M. I. Page		2,364.39	See MS-10	0.00	0.00	172.44	2,535.83	92.86 (125.76)	140.01 (140.01)	2,688.84 (140.01)
11/18/08	Friends of Memorial M. I. Page		12,312.35	See MS-10	0.00	0.00	906.71	13,379.06	13,374.12 (488.38)	401.78 (401.78)	14,106.80 (140.01)
03/26/99	Laithwaitte Library Fund		2,986.69	See MS-10	0.00	0.00	217.53	3,200.22	3,208.63 (96.39)	96.39 (29.58)	3,234.41 (18.19)
03/01/01	Heifer Project World Fund		1,234.40	See MS-10	0.70	0.00	89.44	1,315.84	48.17 (401.78)	401.78 (1,101.11)	1,361.98 (1,101.11)
03/31/01	Chastain-Mac Neigh Sc. & Drama Fund		2,353.23	See MS-10	0.00	0.00	171.77	2,532.05	92.50 (2,527.00)	1,611.11 (2,527.00)	2,625.14 (1,611.11)
2008	MacLeagh Trust Fund		229,505.07		0.00	0.00	16,738.10	237,478.14	9,013.87 (246,243.16)	0.00 (246,243.16)	250,422.63 (246,243.16)

**REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH, NH ON DECEMBER 31, 2011**

Date of creation & revision	NAME OF TRUST FUND <small>If more than one trust fund, common trust fund</small>	Balance January 1st Fund	INCOME			PRINCIPAL			TOTAL				
			Balance January 1st Year	How Increased	Additional (Withdrawals)	Disbursements	Transfers on Sale of Securities	Balance End Year	Market Value Final Year	Balance Beginning Year	Forward During Year	Expenditure During Year	Final Value
<b>TOWN FUNDS</b>													
12/31/61	Charles C Ward Town Fund	10,199.12	See MS-10	0.00	0.00	543.88	10,942.96	10,698.20	1,890.01	329.61	1,388.76	141.46	12,788.42
	Kate Red Stover Trust Fund	6,781.91	See MS-10	0.00	0.00	713.38	10,494.91	10,262.13	1,727.88	46.11	1,144.35	52.84	10,824.45
12/00/75	Farmers Memorial Fund	21,839.10	See MS-10	0.00	0.00	750.17	23,709.27	22,749.62	3,401.56	6,979.15	8,285.97	88.95	28.78
1-1-98	Indoor Dashboard Town Fund	10,824.98	See MS-10	0.00	0.00	1,270.07	18,620.05	17,631.08	2,721.51	847.73	1,753.58	84.89	18,593.94
10/06/95	Milton L & Phyllis K. Hixon Retirement Fund	22,708.57	See MS-10	9,900.00	0.00	1,058.16	31,769.72	23,609.97	3,081.49	639.23	639.23	0.00	25,681.01
	27,451.38	See MS-10	9,900.00	0.00	20,090.62	29,673.63	28,848.90	1,675.40	8,917.17	11,410.34	10,161.14	405,731.00	
<b>FIRE DEPARTMENT FUNDS</b>													
1-894	Jefford L Collins Fund	0.00	0.00	72.30	1,063.04	1,044.31	1,044.31	1,044.31	47.04	0.75	57.90	1,001.54	
Sept-675	No Record	21,118.81	See MS-10	0.00	0.00	540.48	26,658.49	22,246.33	332.64	682.18	630.77	80.34	23,465.83
1-895-28	Jefford C Richardson Fund	1,985.68	See MS-10	0.00	0.00	140.80	2,127.28	2,088.62	64.07	1,311.22	1,197.51	76.79	2,303.06
05/10/82	Marlborough Orange Fire Fund	34,696.41	See MS-10	0.00	0.00	1,176.87	36,871.28	36,250.35	1,334.02	6,793.70	6,833.30	332.81	49,409.10
05/10/88	Many Lodge Fire Dept Fund	241,985.00	See MS-10	0.00	0.00	17,810.91	259,524.91	259,809.49	3,809.89	781.97	781.97	9,247.06	268,771.97
	Owner's Damont Fire Dept Fund	0.00	0.00	0.00	0.00	2,340.00	10,636.38	10,443.15	1,380.15	107.54	123.92	1,105.52	11,784.00
	Leroy Derby Fire Dept Fund	360,584.12	See MS-10	0.00	0.00	76,787.86	386,881.98	370,893.17	5,697.54	11,651.00	11,847.65	1,784.89	400,666.87
<b>AGED CITIZEN FUNDS</b>													
Jul 1948	Jennie Mason Aged Citizen Fund	1,982.68	See MS-10	0.00	0.00	144.60	2,137.78	2,827.09	540.95	64.07	119.81	585.52	2,712.79
07/25/56	Class Carlton Aged Citizen Fund	5,349.94	See MS-10	0.00	0.00	433.80	6,311.84	6,153.26	432.80	122.22	138.52	252.56	8,338.40
	7,939.72	0.00	0.00	0.00	0.00	578.40	8,509.12	8,055.75	863.80	286.30	307.07	783.03	10,041.07
<b>CHILDREN'S HEALTH FUNDS</b>													
<i>Care of Chronically Ill Children*</i>													
1-846	Iohn Kimball	40,609.80	See MS-10	0.00	0.00	1,634.67	53,324.47	61,618.43	10,785.50	1,086.15	4,888.98	11,065.76	64,280.23
<i>Matthewson &amp; Utele Counties Income to HHC &amp; CS Inc.</i>													
<i>HHC &amp; CS Inc.</i>													
<b>MISCELLANEOUS FUNDS</b>													
10/27	One Ward & Hubbard, Jr	1,092.86	See MS-10	0.00	0.00	769.27	55,481.75	65,707.06	10,700.81	2,122.26	1,615.22	1,122.52	63,194.30
Prior 1891	Ministerial Fund	1,259.06	See MS-10	0.00	0.00	29.70	1,177.56	1,429.00	10,004	38.52	110,753	134.61	1,439.17
01/05/81	Kate K Davis Med Com Nurse Assoc Income to HHC & CS Inc	55,756.02	See MS-10	0.00	0.00	1,344.45	1,301.30	58,735.33	19.74	40.50	32,073	1,311.52	1,323.61
11/06/82	M. Reynolds Med Com Nurse Assoc Old Carent Vet Patients Assoc	4,881.17	See MS-10	0.00	0.00	334.11	-4,915.28	6,030.85	1,324.87	1,807.27	1,458.56	1,311.52	6,893.89
	6,881.94	See MS-10	0.00	0.00	496.22	5,300.16	8,807.50	1,836.19	219.88	1,065.07	1,497.85	1,681.13	9,289.29
	3,033.37	See MS-10	0.00	0.00	5,402.91	79,485.10	81,206.66	4,539.28	117.45	169.76	169.76	4,166.29	88,583.75
<b>Sub Totals Combined</b>													
<b>HIGH SCHOOL TUITION/SPECIAL EDUCATION FUND</b>													
<i>High School Tuition/Special Education Expenses</i>													
<b>TOTAL COMBINED FUNDS</b>													
	1,250,645.68	32,120.78	0.00	91,281.24	1,374,050.70	1,353,384.73	47,721.10	40,452.19	1,436,881.77	52,830.47			

**REPORT OF THE TRUST FUNDS OF THE TOWN OF MARYBOROUGH, NH ON DECEMBER 31, 2011**

Date of creation & use	NAME OF TRUST FUND First three trust invested common trust fund	Purpose of Trust Fund	Beginning Year	Balanc- How Invested	Additional/ (Withdrawals)	Disbursements	INCOME		EXPENSES		Prin./ad- & Interest Income	TOTAL
							Interest Received on Securities	Losses on Sale of Securities	Make- Value End of Year	Balance Received Year		
<b>PRINCIPAL</b>												
01-01-04	Hwy-Equip-Cap Reserve											
	School Capital Reserve											
01-01-09	Tower Reassessment Cap											
01-08	Fire Dept. Capital Reserve											
01-01	Police/Court Capital Reserve											
01-29-05	Severance Capital Reserve											
01-29-05	Water Capital Reserve											
01-01-01	Roo. Dept. Cap Reserve											
01-01-01	Meting House Fund/Town Camp Reserve											
<b>TOTAL CAPITAL RESERVE FUNDS</b>												
393,181.66	0.00	91,614.72	(33,610.31)	0.00	451,186.47	451,186.47	0.00	11,574	(115,74)	0.00	451,186.47	
<b>EXPENDITABLE FUNDS</b>												
01-14-11	H/S Union Expendable											
01-22-10	Insurance Contingible											
<b>TOTAL EXPENDITABLE FUNDS</b>												
<b>TOTAL COMBINED FUNDS</b>												
1031-11-01	TOTAL CAPITAL RESERVE FUNDS											
1031-11-01	1031-11-01 EXPENDITABLE FUNDS											
1031-11-01	1031-11-01 COMBINED FUNDS											
<b>TOTAL ALL FUNDS</b>												
2,004,406.59	125,647.01	(33,610.31)	106,450.81	2,205,004.10	2,78,382.32	\$7,563.35	47,566.64	(45,895.59)	59,234.40	2,264,328.80		

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**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**  
**JANUARY 1, 2011 - DECEMBER 31, 2011**

# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put by any delinquent securities held pursuant to RSA 31:2-c and explain	HOW INVESTED			PRINCIPAL			INCOME			GRAND TOTAL		
		Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Grains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year
<b>CAPITAL RESERVE FUNDS</b>													
20,705,280	(Cash/Money Market funds)	10,701,28	10,004,27	0,00	0,00	20,705,55	20,705,55	0,00	0,00	4,27	(4,27)	0,00	20,705,55
10,701,28		10,004,27	0,00	0,00	20,705,55	20,705,55	0,00	0,00	4,27	(4,27)	0,00	20,705,55	
<b>SCHOOL FUNDS</b>													
235,931,280	(Cash/Money Market funds)	235,931,71	60,57	0,00	0,00	235,931,28	235,931,28	0,00	60,57	(60,57)	0,00	235,931,28	
235,931,71		60,57	0,00	0,00	235,931,28	235,931,28	0,00	60,57	(60,57)	0,00	235,931,28		
<b>TOWN REASSESSMENT FUNDS</b>													
3,381,920	(Cash/Money Market funds)	10,999,45	15,003,96	0,00	22,622,49	0,00	3,381,92	0,00	4,96	(4,96)	0,00	3,381,92	
10,999,45		15,003,96	0,00	22,622,49	0,00	3,381,92	0,00	4,96	(4,96)	0,00	3,381,92		
<b>FIRE EQUIPMENT CAPITAL RESERVE</b>													
15,959,650	(Cash/Money Market funds)	20,007,17	0,00	0,00	0,00	35,967,12	35,967,12	0,00	7,17	(7,17)	0,00	35,967,12	
15,959,650		20,007,17	0,00	0,00	0,00	35,967,12	35,967,12	0,00	7,17	(7,17)	0,00	35,967,12	
<b>SEWER CAPITAL RESERVE</b>													
9,744,250	(Cash/Money Market funds)	92,744,25	23,51	0,00	0,00	92,768,06	92,768,06	0,00	2,81	(2,81)	0,00	92,768,06	
92,744,25		23,51	0,00	0,00	92,768,06	92,768,06	0,00	2,81	(2,81)	0,00	92,768,06		
<b>POLICE CRUISER CAPITAL RESERVE</b>													
13,270,310	(Cash/Money Market funds)	13,253,42	14,004,70	0,00	10,987,82	0,00	13,270,30	13,270,30	0,00	4,70	(4,70)	0,00	13,270,30
13,253,42		14,004,70	0,00	10,987,82	0,00	13,270,30	13,270,30	0,00	4,70	(4,70)	0,00	13,270,30	
<b>WATER CAPITAL RESERVE</b>													
14,155,220	(Cash/Money Market funds)	14,151,58	3,64	0,00	0,00	14,155,22	14,155,22	0,00	3,64	(3,64)	0,00	14,155,22	
14,151,58		3,64	0,00	0,00	14,155,22	14,155,22	0,00	3,64	(3,64)	0,00	14,155,22		
<b>RFC DEPT CAP RES</b>													
5,002,020	(Cash/Money Market funds)	5,301,02	2,501,01	0,00	0,00	5,002,03	5,002,03	0,00	2,03	(2,03)	0,00	5,002,03	
5,301,02		2,501,01	0,00	0,00	0,00	5,002,03	5,002,03	0,00	2,03	(2,03)	0,00	5,002,03	
<b>MEETING HOUSE POND CAM CAP RESERVE</b>													
70,004,900	(Cash/Money Market funds)	30,004,59	0,00	0,00	0,00	30,004,59	30,004,59	0,00	4,59	(4,59)	0,00	30,004,59	
30,004,59		0,00	0,00	0,00	0,00	30,004,59	30,004,59	0,00	4,59	(4,59)	0,00	30,004,59	
<b>TOTAL CAPITAL RESERVE FUNDS</b>													
393,189,66		91,614,72	0,00	33,610,34	0,00	451,186,07	451,186,07	0,00	115,74	(115,74)	0,00	451,186,07	
<b>EXPENDABLE FUNDS</b>													
<b>HIS TUITION EXPENDABLE FUND</b>													
123,162,600	(Cash Money Market funds)	123,058,98	101,58	0,00	0,00	123,162,56	123,162,56	0,00	31,60	(103,58)	0,00	123,162,56	
123,058,98		101,58	0,00	0,00	0,00	123,162,56	123,162,56	0,00	31,60	(103,58)	0,00	123,162,56	
<b>INSURANCE EXPENDABLE FUND</b>													

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH  
[ANALABY 1, 2011 - DECEMBER 31, 2011]**

JANUARY 2011 • DECEMBER 31, 2011

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**  
**JANUARY 1, 2011 - DECEMBER 31, 2011**

HOW INVESTED		PRINCIPAL										INCOME		GRAND TOTAL	
# of Shares or Other Units	Description of Investment (Names of Banks, Stocks, Bonds, etc.) Put * by any delisted securities held pursuant to RSA 31:2-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance Beginning of Year	Income During Year	Expenditure During Year	Balance End of Year	Principal & Income Paid off Year		
4,711,000	Put * by any delisted securities held pursuant to RSA 31:2-a and explain	2,161,664	0.00	1,981,398	(181,688)	0.00	24,688	(24,688)	0.00	0.00	0.00	0.00	0.00		
0.00	Common Mutual Corp	2,721,555	2,307,000	0.00	0.00	5,291,612	5,761,688	0.00	112,600	(112,600)	0.00	0.00	5,230,621		
1,447,744	Common Mutual Corp	0.00	0.00	1,794,200	346,555	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Galaxy Sciences, Inc.	1,570,600	0.00	1,640,773	70,777	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
60,000	Heekter Packard Co	2,665,84	0.00	2,516,26	53,42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
67,000	Horne Dept Inc	2,835,82	375,47	0.00	372,59	(52,41)	2,785,89	2,816,68	0.00	0.00	0.00	0.00	0.00		
40,000	Intechwell Inc	2,471,00	2,471,20	0.00	0.00	0.00	41,50	(41,50)	0.00	0.00	0.00	0.00	0.00		
45,000	Intechwell Inc	2,367,6	0.00	2,813,17	450,41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Intechwell Inc	3,345,18	0.00	0.00	3,245,18	0.00	3,395,00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Intechwell Inc	1,674,47	0.00	0.00	1,674,47	0.00	1,838,80	0.00	0.00	0.00	0.00	0.00	0.00		
1,000	Intechwell Inc	2,640,30	2,629,49	0.00	0.00	0.00	5,246,40	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Intechwell Inc	2,608,30	455,33	0.00	0.00	0.00	2,721,50	0.00	0.00	0.00	0.00	0.00	0.00		
20,000	Kimberly Clark Corp	1,353,30	0.00	0.00	3,061,80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,056,19	0.00	0.00	0.00	0.00	2,153,70	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	1,560,42	0.00	1,679,87	119,45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
2,314,71	Kimberly Clark Corp	0.00	0.00	2,792,47	477,76	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	1,589,60	0.00	0.00	0.00	0.00	1,593,60	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,111,58	0.00	0.00	0.00	0.00	2,111,58	0.00	0.00	0.00	0.00	0.00	0.00		
26,526,19	Kimberly Clark Corp	973,87	2,438,71	0.00	0.00	0.00	120,95	25,161,30	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	34,86	34,86	0.00	0.00	0.00	0.00	19,967,71	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	3,088,79	0.00	1,436,81	2,636,81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	1,486,81	0.00	0.00	0.00	0.00	1,286,81	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	16,95	16,95	0.00	0.00	0.00	0.00	1,165,15	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,394,53	0.00	0.00	0.00	0.00	2,394,53	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	3,039,30	0.00	0.00	3,099,38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
3,021,90	Kimberly Clark Corp	0.00	0.00	829,69	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,312,49	0.00	0.00	0.00	0.00	2,342,49	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,507,49	0.00	0.00	0.00	0.00	2,435,20	0.00	0.00	0.00	0.00	0.00	0.00		
6,000	Kimberly Clark Corp	2,333,89	0.00	0.00	0.00	0.00	1,796,68	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	9,535,09	1,398,56	0.00	0.00	0.00	0.00	2,185,80	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	2,702,23	0.00	0.00	0.00	0.00	2,39,81	0.00	0.00	0.00	0.00	0.00	0.00		
2,698,44	Kimberly Clark Corp	0.00	0.00	0.00	0.00	0.00	0.00	2,098,44	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	3,769,20	0.00	0.00	0.00	0.00	3,769,20	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	4,785,90	0.00	0.00	0.00	0.00	4,785,90	0.00	0.00	0.00	0.00	0.00	0.00		
0.00	Kimberly Clark Corp	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
49,908,77	Kimco Investment Grade Corp	1,271,04	0.00	1,271,04	0.00	0.00	0.00	19,086,77	0.00	0.00	0.00	0.00	0.00		
0.00	Kimco Investment Grade Corp	0.00	0.00	0.00	0.00	0.00	0.00	44,607,58	0.00	0.00	0.00	0.00	0.00		
2,259,61	Kimco Investment Grade Corp	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
1,421,10	Kimco Investment Grade Corp	0.00	0.00	0.00	0.00	0.00	0.00	4,891,61	0.00	0.00	0.00	0.00	0.00		
0.00	Kimco Investment Grade Corp	0.00	0.00	0.00	0.00	0.00	0.00	5,705,36	0.00	0.00	0.00	0.00	0.00		
0.00	Kimco Investment Grade Corp	0.00	0.00	0.00	0.00	0.00	0.00	5,70	0.00	0.00	0.00	0.00	0.00		

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**  
**JANUARY 1, 2011 - DECEMBER 31, 2011**

INCOME										GRAND TOTAL		
# of Shares or Units	PRINCIPAL			INTEREST			DIVIDENDS			Balance Beginning of Year	Market Value End of Year	Principal & Income End of Year
DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.)	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance	Income During Year	Income During Year	Spent During Year	Balance End of Year	of Year	of Year	
Other Units (\$0.00)	0.00	0.00	12,85	12,85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Sahm-Phaneuf Corp Common 18,000 Units	1,001,53	0.00	1,15,45	1,14,32	0.00	3,16,58	3,16,58	3,24	1,3,24	0.00	0.00	
Southern Co 80,000 Units	1,196,58	0.00	0.00	0.00	3,70,3,30	0.00	75,60	75,60	0.00	0.00	3,196,58	
Spectra Energy Corp 50,000 Units	1,45,70	0.00	0.00	0.00	1,43,70	0.00	0.00	0.00	0.00	0.00	1,443,70	
State Street Corp 31,000 Units	1,285,34	0.00	1,36,21	1,36,21	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Starkey Corp 15,000 Units	2,169,45	0.00	2,61,43	2,49,98	0.00	0.00	15,48	15,48	0.00	0.00	0.00	
Stigart Corp 40,000 Units	2,382,55	499,15	0.00	2,53,246	1,359,34	0.00	0.00	0.00	0.00	0.00	0.00	
Tierra Fisher Scientific Inc 9,000 Units	2,040,14	0.00	0.00	2,37,740	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Toyota Motor Corp ADR 13,000 Units	91,5,04	0.00	80,089	105,15	0.00	0.00	6,91	6,91	0.00	0.00	0.00	
Valero Energy Corp New 48,000 Units	2,473,54	0.00	1,83,605	275,16	9	1,06,249	34,10	34,10	0.00	0.00	911,95	
Vanguard GIMMA Fund 36 3,268,75 Units	1,751,83	0.00	1,731,55	20,251	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
UnitedHealth Group Inc 40,000 Units	2,376,54	0.00	2,283,04	193,501	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
United Parcel Service Cl B 21,000 Units	1,367,42	0.00	1,019,17	65,175	0.00	0.00	5,00	5,00	0.00	0.00	0.00	
United Technologies 27,000 Units	1,491,40	0.00	0.00	1,491,40	1,463,80	0.00	31,20	31,20	0.00	0.00	1,491,40	
US Bancorp Del New 97,000 Units	1,306,32	889,20	0.00	1,591,31	190,49	1,06,17	66,75	66,75	0.00	0.00	894,70	
Valero Energy Corp 0.0000	2,539,70	0.00	2,455,10	64,10	0.00	0.00	16,58	16,58	0.00	0.00	0.00	
Vanguard GIMMA Fund 36 3,268,75 Units	2,015,94	0.00	1,994,27	21,67	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Vanguard Intermediate Term Treasury Fund 515 1,334,255 Units	1,443,74	0.00	1,653,87	1,653,87	0.00	39,443,74	812,61	812,61	0.00	0.00	39,443,74	
Vanguard Short-Term Federal #49 31,000 Units	14,536,72	0.00	14,10	1,34,10	0.00	14,566,72	14,46,32	15,20	15,20	0.00	14,556,72	
Verizon Communications 65,000 Units	1,805,06	0.00	1,102,78	202,83	904,81	1,24,3,72	0.00	85,21	85,21	0.00	904,81	
Walt Disney 81,000 Units	1,879,00	0.00	0.00	2,415,25	536,25	0.00	0.00	18,00	18,00	0.00	0.00	
Wells Fargo & Co New 81,000 Units	1,745,69	0.00	2,30,117	555,38	0.00	0.00	19,44	19,44	0.00	0.00	0.00	
Yum Brands 1,882,61 Units	1,603	0.00	2,28,86	847,35	0.00	0.00	19,00	19,00	0.00	0.00	0.00	
<b>SUBTOTAL INVESTMENT MANAGEMENT FEES</b>	<b>226,456,81</b>	<b>111,943,16</b>	<b>4,102,54</b>	<b>109,943,16</b>	<b>13,067,03</b>	<b>245,626,38</b>	<b>239,580,57</b>	<b>9,291,13</b>	<b>6,964,27</b>	<b>(9,851,47)</b>	<b>6,403,93</b>	
<b>TOTAL CEMETERY FUNDS</b>	<b>226,456,81</b>	<b>111,943,16</b>	<b>4,102,54</b>	<b>109,943,16</b>	<b>13,067,03</b>	<b>245,626,38</b>	<b>239,580,57</b>	<b>9,291,13</b>	<b>6,964,27</b>	<b>(9,851,47)</b>	<b>6,403,93</b>	
<b>COMBINED FUNDS</b>												
0.0000	30,877,01	0.00	0.00	0.00	30,877,01	0.00	0.00	0.00	0.00	0.00	30,877,01	
0.0000	1,000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
0.0000	1,000	0.00	0.00	0.00	50,217,35	0.00	14,83	14,83	0.00	0.00	59,23,35	
50,371,50 TD Asset Mgmt US Gov Instl S#6 5,25,510,47 TD Asset Mgmt US Gov Instl S#2	126,74,44	0.00	1,27,34,83	0.00	48,16,91,15	4,62,42	5,8,30,47	5,8,30,47	0.00	0.00	50,371,50	
0.0000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Abercrombie & Fitch Co. Cl A	0.0000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**

**JANUARY 1, 2011 - DECEMBER 31, 2011**

# of Shares or Other Units	DESCRIPTION OF INVESTMENT (Names of Banks, Stocks, Bonds, etc.) Put by any de-listed securities held pursuant to RSA 31:25-a and explain	PRINCIPAL			INCOME			Market Value End of Year	Balance Beginning of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year	
		Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year							
14,322,333	1,586,700	0.00	0.00	10,945,41	3,299,15	15,969,03	18,355,90	0.00	15,969,03	592,80	(592,80)	0.00	15,969,03	
16,761,36	0.00	0.00	0.00	18,521,58	5,155,67	0.00	0.00	0.00	0.00	105,60	(105,60)	0.00	0.00	
15,768,21	0.00	0.00	0.00	21,858,28	3,368,14	0.00	0.00	0.00	0.00	133,20	(133,20)	0.00	0.00	
15,940,07	2,540,07	0.00	0.00	9,116,88	2,307,73	0.09	0.00	0.00	0.00	45,00	(45,00)	0.00	0.00	
11,420,61	0.00	0.00	0.00	5,703,73	(509,92)	0.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Applied Materials	6,213,65	0.00	0.00	9,044,80	(88,34)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Archer Daniels Midland Co	9,266,14	0.00	0.00	2,272,44	(322,07)	27,765,68	26,61,20	0.00	0.00	1,04,80	(1,04,80)	0.00	0.00	
88,691,45	19,678,74	0.00	0.00	15,89	1,589	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
89,000,000 Bank Amer Corp	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
23,000,000 Baxter International Inc	13,611,32	0.00	0.00	0.00	0.00	0.00	13,611,32	0.00	0.00	1,42,60	(1,42,60)	0.00	0.00	
90,000 Boeing Co	2,325,69	0.00	0.00	0.00	0.00	0.00	7,292,69	6,660,50	0.00	0.00	13,40	(13,40)	0.00	
270,000 Bristol Myers Squibb Co.	7,778,67	0.00	0.00	0.00	0.00	0.00	7,778,67	0.00	0.00	78,20	(78,20)	0.00	0.00	
1,000,000 Best Buy	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
0,000 Bhp Billion Ltd	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
8,000,000 Capital One Financial Corp	11,970,21	0.00	0.00	11,826,09	755,88	0.00	0.00	0.00	0.00	6,00	(6,00)	0.00	0.00	
8,000,000 Caterpillar Inc	6,026,39	0.00	0.00	0.00	0.00	0.00	9,026,39	7,348,00	0.00	0.00	73,60	(73,60)	0.00	
34,000,000 Chevron Corporation	14,311,36	17,549,93	0.00	0.00	0.00	0.00	31,86,29	36,176,00	0.00	0.00	92,60	(92,60)	0.00	
170,000,000 Cinergy Energy Co	8,894,78	0.00	0.00	0.00	0.00	0.00	16,607,71	7,71,43	0.00	0.00	13,60	(13,60)	0.00	
725,000 Cisco Systems Inc	13,810,24	0.00	0.00	12,941,07	(659,17)	0.00	0.00	0.00	0.00	43,50	(43,50)	0.00	0.00	
3,548,000 Comcast Cable Co. Inc	21,548,77	0.00	0.00	0.00	0.00	0.00	21,548,77	22,50,40	0.00	0.00	451,20	(451,20)	0.00	
5,916,82	0.00	0.00	0.00	14,003,56	8,097,94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
8,720,64	2,435,52	0.00	0.00	4,277,17	294,30	7,73,13	10,167,90	6,10	0.00	721,90	(721,90)	0.00	0.00	
20,000,000 Conch Phillips	14,927,98	0.00	0.00	0.00	0.00	0.00	14,927,98	14,473,00	0.00	0.00	396,00	(396,00)	0.00	
12,000,000 Danaher Corp Shs Ben Int	0.00	0.00	12,759,70	0.00	0.00	0.00	13,197,35	4,376,65	0.00	0.00	0.00	0.00	0.00	
126,928,66	0.00	0.00	0.00	14,25,13	1,522,27	0.00	0.00	0.00	0.00	71,50	(71,50)	0.00	0.00	
50,000,000 DuPont Tangent Corp New	9,515,00	0.00	0.00	0.00	0.00	0.00	11,000,00	9,515,00	0.00	0.00	32,50	(32,50)	0.00	
11,121,95	0.00	0.00	0.00	12,12,26	1,019,31	0.00	0.00	0.00	0.00	80,50	(80,50)	0.00	0.00	
14,000,000 E.I. DuPont De Nemours Inc	7,841,18	0.00	0.00	0.00	7,841,18	0.00	0.00	0.00	0.00	172,20	(172,20)	0.00	0.00	
59,000,000 EMC Corporation Mass	11,679,23	0.00	0.00	0.00	16,12,15	4,467,92	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
210,000,000 Emerson Electric Co.	12,422,57	1,665,70	0.00	0.00	4,994,88	9,783,90	0.00	0.00	0.00	0.00	308,25	(308,25)	0.00	
270,000,000 Exelon Corp	12,616,21	0.00	0.00	11,383,70	(651,50)	0.00	0.00	0.00	0.00	141,75	(141,75)	0.00	0.00	
270,000,000 Exelon Corp Int Wash Inc	10,950,80	1,920,59	0.00	0.00	16,530,30	3,678,91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
44,000,000 Exxon Mobil Corp	17,545,94	0.00	0.00	0.00	0.00	0.00	33,962,54	37,294,40	0.00	0.00	721,60	(721,60)	0.00	
355,000 Gallagher Arthur J & Co.	0.00	0.00	0.00	10,611,27	1,737,21	0.00	0.00	0.00	0.00	207,65	(207,65)	0.00	0.00	
5,000,000 Gillette Sciences Inc	0.00	0.00	0.00	9,844,61	345,22	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
340,000 Hewlett Packard Co.	13,406,55	0.00	0.00	14,282,32	87,77	0.00	(0.00)	0.00	0.00	21,60	(21,60)	0.00	0.00	
370,000 Home Depot Inc.	12,165,81	1,125,20	0.00	0.00	1,862,97	4,7	11,432,61	15,554,80	0.00	0.00	389,80	(389,80)	0.00	0.00
240,000 Honeywell Int'l Inc	0.00	14,827,17	0.00	0.00	0.00	0.00	14,827,17	13,341,00	0.00	0.00	249,00	(249,00)	0.00	0.00
280,000 Ithins Tools Works Inc.	15,075,20	0.00	0.00	16,138,96	1,073,76	0.00	0.00	0.00	0.00	170,40	(170,40)	0.00	0.00	

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**  
**JANUARY 1, 2011 - DECEMBER 31, 2011**

HOW INVESTED		PRINCIPAL						INCOME						GRAND TOTAL	
# of Shares or Other Units	Description	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Income During Year	Expended During Year	Balance End of Year	Principal & Income End of Year				
4,016,000	Common Investment Fund of Banks, Stocks, Bonds, etc. Pursuant to RSA 3:125-a and explain	19,230,323.00	0.00	0.00	0.00	19,230,323.00	20,157,500	1,172,500	1,172,500	0.00	19,239,322				
8,310,000	Statewide Capital Corp.	13,445,911.00	0.00	0.00	0.00	13,445,911.00	14,710,400	0.00	0.00	0.00	13,445,911				
1,501,000	Johnson & Johnson Co.	14,140,308.00	0.00	0.00	0.00	14,140,308.00	29,451,144	0.00	0.00	0.00	29,451,144				
1,000,000	Kemper's Bank Corp.	6,098,339.00	0.00	0.00	0.00	6,098,339.00	6,630,400	0.00	0.00	0.00	6,630,400				
360,000	Kraft Foods Inc.	12,351,171.00	0.00	0.00	0.00	12,351,171.00	13,449,600	0.00	0.00	0.00	12,351,171				
410,000	J.P. Morgan Chase & Co.	2,730,940.00	0.00	0.00	0.00	2,730,940.00	17,250,060	13,632,500	0.00	0.00	17,250,060				
1,250,000	L-3 Communications Holdings Inc.	7,789,788.00	0.00	8,309,341	6,697,56	0.00	0.00	0.00	0.00	0.00	0.00				
4,000,000	Linear Technology	1,659,778.00	0.00	15,706,14	2,046,36	0.00	0.00	0.00	0.00	0.00	0.00				
1,500,000	Lockheed Martin Corp.	10,307,320.00	0.00	0.00	0.00	10,307,320.00	10,517,39	0.00	0.00	0.00	10,517,39				
120,000	Lordhall Inc Corp	1,669,419.00	0.00	0.00	0.00	1,669,419.00	13,680,000	0.00	0.00	0.00	12,669,419				
0.00	M&T Bank Corp.	21,562,361.00	0.00	8,708,43	0.00	0.00	12,373,858	12,000,70	0.00	0.00	12,873,858				
205,000	Marathon Petroleum Corp. Corp	8,708,18.00	0.00	0.00	0.00	8,708,18.00	6,683,445	0.00	0.00	0.00	8,708,18				
1,000,000	McDonald's Corp.	1,816,536.00	0.00	0.00	0.00	1,816,536	14,062,70	0.00	0.00	0.00	15,168,536				
1,618,000	Manning & Napier Financial Corp.	5,655,07.00	0.00	7,522,74	16,90	0.00	0.00	0.00	0.00	0.00	14,988,12				
0.00	Manville Technologies Group Ltd.	1,527,62	0.00	0.00	0.00	1,527,62	0.00	0.00	0.00	0.00	0.00				
0.00	Marin Interests, Inc.	0.00	0.00	19,320	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
500,000	Mass Ass'ts. New Eng. Corp.	18,752,70.00	0.00	4,915,42	(570,068)	0.00	13,237,20	13,572,00	0.00	0.00	13,237,20				
17,106,25	MassMutual Corporation	0.00	0.00	5,206,32	0.00	0.00	11,582,40	11,200,00	0.00	0.00	11,839,015				
21,000	Medical City, Inc.	1,270,578.00	0.00	0.00	0.00	1,270,578	1,127,814,80	0.00	0.00	0.00	1,297,558				
30,000	Merill Lynch Class B	13,322,830.00	0.00	7,402,71	7,16,31	0.00	0.00	0.00	0.00	0.00	6,686,40				
180,000	MetLife, Southern Corp.	13,012,785.00	0.00	0.00	0.00	13,012,785	11,114,80	0.00	0.00	0.00	13,402,78				
190,000	Charles Crocker	5,877,47	0.00	16,153,89	0.00	0.00	13,508,78	1,177,42	0.00	0.00	13,508,78				
14,538,935	Midwest Industries Inc.	0.00	0.00	17,328,88	0.00	0.00	3,069,93	0.00	0.00	0.00	0.00				
14,968,945	MetLife, Inc.	1,396,61	0.00	0.00	0.00	1,396,61	17,582,75	0.00	0.00	0.00	16,365,55				
0.00	MetLife, Personal Inc	0.00	0.00	0.00	0.00	0.00	16,365,55	0.00	0.00	0.00	16,365,55				
1,030,000	Miller-McCune	0.00	22,405,80	0.00	0.00	0.00	23,134,80	0.00	0.00	0.00	22,405,80				
4,300,000	Philip Morris Int'l Inc.	20,346,10	0.00	0.00	0.00	20,346,10	35,746,40	0.00	0.00	0.00	29,349,10				
188,927,24	Principia High Yield Fund I	79,034,28	0.00	0.00	0.00	79,034,28	24,726,99	0.00	0.00	0.00	17,581,22				
25,837,549	Principia Investment Grade Corp. Bond Fund I	0.00	0.00	0.00	0.00	0.00	26,726,15	0.00	0.00	0.00	26,726,15				
13,790,65	Prudential Retirement Fund I	13,830,62	0.00	0.00	0.00	13,830,62	27,581,27	0.00	0.00	0.00	27,581,27				
9,033,05	Putnam Fund	0.00	0.00	10,801,88	1,748,83	0.00	0.00	0.00	0.00	0.00	0.00				
5,561,91	Renaissance Fund	0.00	73,43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00				
4,610,000	Sabre Fund	0.00	0.00	6,322,27	810,36	0.00	0.00	0.00	0.00	0.00	0.00				
7,581,52	Sovereign Fund	0.00	17,581,72	0.00	0.00	0.00	17,581,72	0.00	0.00	0.00	17,581,72				
12,077,29	State Street Corp.	0.00	0.00	7,796,01	0.00	0.00	7,796,01	0.00	0.00	0.00	7,796,01				
13,062,43	Tanger Corp	4,494,40	0.00	0.00	0.00	13,639,73	13,585,760	0.00	0.00	0.00	0.00				

**REPORT OF THE COMMON TRUST FUNDS INVESTMENTS OF THE TOWN OF MARLBOROUGH, NH**  
**JANUARY 1, 2011 - DECEMBER 31, 2011**

HOW INVESTED		INCOME						GRAND TOTAL	
# of Shares or Other Units	Description of Investment (Name of Banks, Stocks, Bonds, etc.) Put * by my delinquent securities held pursuant to RSA 31:25-a and explain	Balance Beginning of Year	Purchases	Cash Capital Gains	Proceeds from Sales	Gains/Losses from Sales	Balance End of Year	Market Value End of Year	Balance End of Year
2,310,000 (1) Thermo Labtech Scientifics, Inc	11,382.19	0.00	0.00	14,020.55	2,662.36	0.00	0.00	0.00	0.00
95,000 (1) M.G. Co	14,790.96	0.00	0.00	9,200.39	1,133.08	6,604.55	0.00	7,761.35	0.00
0,000 Toyota Motor Corp ADR	6,405.26	0.00	0.00	5,669.20	1,736.06	0.00	0.00	0.00	0.00
0,000 Transocean Ltd Zing Nansen Akt	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
28,000 (1) PBS, Inc. New Hampshire Cap	9,769.65	0.00	0.00	9,619.86	1,149.79	0.00	0.00	0.00	0.00
28,000 (1) Ultra Petroleum Corp	13,846.49	0.00	0.00	13,313.58	533.11	0.00	0.00	0.00	0.00
341 (1) and InterHealth Capital Inc	8,447.00	0.00	0.00	12,114.93	3,647.99	0.00	0.00	0.00	0.00
10,000 United Parcel Service Cl B	8,476.99	0.00	0.00	0.00	7,456.99	7,19.00	0.00	156.00	0.00
8,524.50 (1) United Technologies	2,607.60	0.00	0.00	5,569.52	1,287.63	5,764.90	0.00	0.00	0.00
560,000 US Bancorp Del New	11,604.03	0.00	0.00	14,346.98	2,742.95	10,963.50	0.00	361.55	0.00
0,000 Valero Energy Corp	0.00	0.00	0.00	12,350.51	151.63	0.00	0.00	0.00	0.00
16,413,398 Vanguard Intermediate Term Treasury Fund #35	149,312.38	4,638.13	8,336.26	8,036.96	0.00	0.00	0.00	4.69	0.00
6,662,301 Vanguard Short-Term Federal #49	55,103.78	1,755.92	4,093.59	6,690.50	0.00	192,050.51	0.00	1,727.41	0.00
1,78,000 Vinton Communications	10,595.31	0.00	0.00	6,967.63	1,007.95	5,005.78	0.00	6,620.40	0.00
31,000 Wal-Mart Cos.	10,699.26	0.00	0.00	13,013.23	2,911.97	0.00	0.00	0.00	0.00
470,000 Wells Fargo & Co New	9,210.27	0.00	0.00	13,352.19	4,143.22	0.00	0.00	0.00	0.00
31,000 Yum Brands Inc	10,872.10	0.00	0.00	16,073.85	5,301.75	0.00	0.00	0.00	0.00
0.000 Zimmer Holdings Inc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
50,000 (600) Federal Natl Mtg Assn 5.0000% 10/15/2011	\$2,188.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15,000,000 ConvergintiCorp 4.730% 2/20/2014	15,576.00	0.00	0.00	16,276.20	700.20	0.00	0.00	0.00	0.00
25,000,000 GE Company 5.50% 2/1/2013	24,556.50	0.00	0.00	26,165.00	1,008.50	0.00	0.00	0.00	0.00
<1,000,000 Pappco Inc 5.50% 5/15/2012	26,336.50	0.00	0.00	36,193.25	(143.25)	0.00	0.00	0.00	0.00
1,250,648.68 (1)	863,854.15	21,856.75	831,733.37	69,424.49	1,374,050.70	1,353,384.73	48,195.15	40,452.19	35,581,657
1,250,648.68 (1)	863,854.15	21,856.75	831,733.37	69,424.49	1,374,050.70	1,353,384.73	\$48,195.15	12,314.86	52,830,407
1,250,648.68 (1)	\$4,067,523.54	\$25,959.29	\$975,286.84	\$82,491.52	\$2,205,094.10	\$2,178,392.32	\$57,565.35	\$2,150,201.01	\$2,126,891.17
52,004,406.59	\$33,070.31	\$31,399.20	\$59,234.40						\$2,764,338.50
<b>SUBTOTAL</b>									
<b>INVESTMENT MANAGEMENT FEES</b>									
<b>TOTAL COMBINED FUNDS</b>									
<b>TOTAL OF ALL FUNDS</b>									

## **Marlborough Police Report**

The year 2011 was a year of positive transition for the Marlborough Police Department. While Marlborough officer Sergeant Steven LaMears resigned to take a position with the Keene Police Department – a department that offers much greater opportunities for advancement and specialization – Marlborough again demonstrated the appeal of its police department by hiring Joseph Hazelrigg, a full-time certified officer with seven years of experience with the Rindge Police Department. This hire saves the town the expense of sending a new person to the academy. While hired in December, Officer Hazelrigg officially started on January 9, 2012.

Officer Jeremy LeBlanc was hired in February and graduated from the 155th New Hampshire Police Academy in late July. He completed the field training program in September and began patrolling on his own. Officer LeBlanc is developing into a fine young patrolman.

Dana Hennessy, a retired lieutenant from the Dublin Police Department and a current part-time sergeant in Harrisville, was hired in July as a temporary, part-time officer to help with investigations and training of Officer LeBlanc until a new full-time officer was hired. Dana's position was eliminated when the full-time position was filled. The willingness of the Harrisville Police Department to allow Dana to step in and assist the Town of Marlborough demonstrates the excellent relations the Marlborough Police Department has with neighboring departments.

Last year marked the first year of Marlborough Madness. I enjoyed working with the Marlborough Madness committee and

look forward to helping make it a bigger success in 2012. This is a marvelous event that not only promotes the businesses of Marlborough, but proves that Marlborough is a vibrant community.

In order to further benefit the town, Officer LeBlanc (EMT-B) and I (First Responder) also serve as medically trained members of Marl-Harris Ambulance.

The police department participated in the National Drug Take Back Initiative in the fall and took in 20 pounds of unwanted or expired medications for safe and proper disposal.

In June, Arlene St. Pierre was recognized by the Police Department for her outstanding service as crossing guard for the past 15 years. Thanks go to Ron Yantiss, owner of Inkberry for creating such a special years of service award.

### Grants

I applied for a grant to obtain a drug take back box which would be placed inside the police department. This box will allow residents to safely discard drugs that are no longer needed or have expired. In the past, drugs have been discarded in ways which risk contamination of our water supply.

The New Hampshire Highway Safety Agency awarded us another speed enforcement grant to participate in the Route 101 West Corridor Enforcement Patrols. We were unable to utilize it during the summer months because only one officer was working. We will take advantage of this grant in 2012 and apply for a DWI patrol grant now that we'll have two new officers.

I have been working with Cyndi Desrosiers, a grant writer with Cheshire County to attempt to get a new mandated repeater for Laurel Hill. Cyndi was able to help secure grant funds to purchase new radios and a repeater for the Marlborough Highway Department in December.

Attorney Martha Jacques provides excellent value to both the Marlborough Police Department and to the Town as police prosecutor. Her service eliminates many hours of overtime that would have to be paid to officers during such court appearances as arraignments and pleas.

I plan to start visiting the Marlborough School more frequently and reading to the children again now that we are up to full staff. It's important for our department to be involved with children.

I will continue to encourage and enroll my staff in advanced training to reduce liability and provide the best possible service.

I encourage all Marlborough residents to stop by the station should you have questions about the operations of your Police Department. Suggestions are always welcome.

The Marlborough Police Department looks forward to serving you in 2012.

Respectfully submitted,  
Chief Christopher J. Lyons

## 2011 ANNUAL REPORT STATISTICS

Activity		Criminal Investigations		General Calls for Service	
Calls For Service	1295	Burglaries	7	Suspicious Incident/Vehicle/Person	1
Arrests	52	Criminal Trespass	2	Manner of Operation Complaints	58
Investigated Cases	101	Simple Assault	4	Animal Complaints	99
		Issuing Bad Checks	1	Noise Disturbance	13
		Criminal Threatening	0	Theft By Unauthorized Taking	19
		Agg. Felonious Sexual Assault	1	Fraudulent Use of Credit Cards	0
		Sexual Assault	1	Theft by Deception	2
		Harassment	3	Involuntary Emergency Admission	1
				Citizen Requested Assistance	88
				Welfare Checks	24
				Domestic Disputes	16
				Road Hazard	34
				Civil Problems	32
				Other	773
Motor Vehicle					
Parking Tickets	1	Summons	157	Warnings	495
				Accidents	51
DWI	2				
Operating after Suspension	6				
Reckless Operation	2				

## REPORT OF ANIMAL CONTROL OFFICER

The position of Animal Control Officer has existed in Marlborough since 2009. Animal related calls for service are handled in Marlborough primarily by the Animal Control Officer. In the event the Animal Control Officer is not available, the Marlborough Police Officers respond to calls. During 2011 there were 99 animal related calls for service including domestic and wild life cases. These cases included but were not limited to stray dogs, cats, ferrets, and horses, dog bites, bites of unknown origins, dangerous animal reports, animal abuse and neglect, and extraction of animals from parked cars.

The Animal Control Officer reunites lost pets with their owners, saves the Town money when dogs don't need to be transported to the Monadnock Humane Society, and helps to educate the community. The Frost Free Library hosted a workshop where ACO Wilber demonstrated to children in the community how to react when approaching an animal they don't know. Thanks go out to all of the residents that keep the tags they get when they register their dogs attached to the collar of their pet. It saves the town money as well as countless man hours. It also reduces the amount of time it takes to return a lost pet home.

Marlborough's Animal Control Officer, Karen Wilber, received training this year in animal transportation issues, dealing with aggressive dogs, rabies, gun safety, equipment, nuisance wildlife, large animals, and animal hoarding.

If you need to reach the Animal Control Officer you can contact the Police Department at 876-3311 or call dispatch at 355-2000.

Karen Wilber  
Animal Control Officer

## REPORT OF MARLBOROUGH ENERGY COMMITTEE

In 2011 the Marlborough Energy Committee (MEC) focused on two big projects:

- 1) Implementing the EECBG grant to put photovoltaic solar panels at the school
- 2) Starting a community garden.

The first was accomplished by mid-January of 2012. The project was awarded to Perkins Home and Building Center. Sixty-eight solar panels were mounted on the roof of the town pavilion next to the school and they will provide 16 KW of electricity to the school year round. Money for this project was provided by an EECBG grant (Energy Efficiency and Conservation Block Grant Program). This will reduce the school's electricity bill and also be a source of information about solar energy for teachers and students. The committee expects to make plots available again this spring.

Secondly, a community garden was started off Bixby Street on Noel Aderer's property. There were six plots that were leased at \$20 a piece and the money was used to pay for plowing and fertilizing the plots. They were cleaned up in the fall and the land was plowed again. The committee expects to make plots available again this spring.

In addition to these projects, the MEC joined a new energy group that is forming in this region: Monadnock Energy Resources Initiative (MERI). It will be looking at ways to help homeowners with weatherization projects and it will also organize "barn-raising" type solar water heater installations. The latter will rely largely on volunteer labor so that neighbors can help each other do installations in their homes and help keep the cost down.

Marge Sheppardson, Chairman MEC

## REPORT OF CEMETERY TRUSTEES

We would like to thank the following people for doing an excellent job in maintaining the 5 Town cemeteries.

First of all, thank you David Fairfield for serving as the sexton. This is his first year in this elected position. Thank you also to Mike Ball, retired sexton, for assisting David. We're sure your number is on "speed dial" on David's phone.

Next, thank you to Debbie Durocher and Leon Durham for doing an excellent job of mowing this past summer. With all the rain we had, you managed to mow between the raindrops.

Also, thank you to the Highway Department, Harry Patnode Jr., Rick Patnode and Brian Tarr, for emptying the trash barrels. We appreciate it.

This year we asked to have an article in the warrant to change the sexton position to appointed instead of elected. The trustees would appreciate a "yes" vote on this matter.

Every year we have to have the old head stones repaired. This is an on going problem with the old stones. We thank the tax payers for providing the funds to do the work.

Any resident wanting to buy a cemetery lot should contact David Fairfield as he has the maps and the paper work.

Respectfully submitted,  
Rita Grace  
Barbara Woodward  
Edwin Woodward, Sr.

## REPORT OF THE WELFARE ADMINISTRATOR

The year 2011 showed a marked increase in requests for welfare assistance.

Many State and Federal budget cuts took effect at the end of June. This means that individuals receiving monthly cash benefits, food stamps and/or fuel assistance may no longer be eligible. They were instructed to go to their town of residence for assistance.

Rent assistance continues to be the most requested category. Requests for fuel, prescription, utilities, food and gas were also on the increase in 2011.

I continue to refer applicants to outside agencies such as NH Family Services, SWCS, SHARE, WIC, TANF, The Community Kitchen, St. Vincent DePaul, The Salvation Army and local food pantries. This helps take some of the burden from Marlborough taxpayers whenever possible.

To the Sons of the American Legion, Ladies Auxiliary Post 24 and the Coutts & Croteau American Legion, thank you for providing your time and generosity again this year. It is much appreciated.

A special thanks to Marge Shepardson and her helpers at the Marlborough Federated Church for fulfilling the Toys for Tots requests for another year. Your kindness and dedication does not go unnoticed, especially by the little children that receive these gifts.

Respectfully Submitted,  
Cindy Molesky  
Welfare Administrator

## HERITAGE COMMISSION REPORT

**OUR MISSION:** The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities; and to promoting the recognition and use of these resources for the benefit of future generations.

A variety of important projects were completed by the Commission in 2011:

### ▲ **Agricultural Barn Survey**

In conjunction with the New Hampshire Preservation Alliance, the Heritage Commission completed an inventory of historic agricultural barns in the town based on survey information from property owners and from other sources. This was done in part to make barn owners aware of resources to preserve barns and also to have a photographic and descriptive record, together with an indexed map, of the agricultural barns, some dating back to the late 1700s. Old barns seem to be disappearing from the historic tapestry of the state at an alarming rate. When all 34 barn surveys had been completed they were assembled in binders and distributed to the N.H. Preservation Alliance and the N.H. Division of Historic Resources. A copy for public reference was placed on file at the Frost Free Library.

### ▲ **Meeting House Site**

The past two winters were hard on some of the trees at the Meeting House area, and badly damaged trees had to be removed. Two flowering crab apple trees were then planted in addition to three forsythia bushes. These trees and shrubs will flower in the spring, thereby making it a more scenic site for all. The barway rails at the drive-in entryway were given a fresh coat of paint and fresh bark mulch was added at the main walkway.

### ▲ **Master Plan "Vision Section"**

As part of the update of the Town Master Plan we were asked to photograph those things in Marlborough which we like "best" and "least". Brief descriptions and photos of fifteen subjects were submitted to the Planning Board for use in their work on the Vision Section.

### ▲ **New Sign**

To assist the motoring public, we designed and purchased a new sign which has been installed at the junction of Frost Hill Road and Colonial Drive. The new sign offers directions and distance to Dublin, Stone Pond and to the Meeting House Cemetery and Historic Site.

### ▲ **Maynard-Gates House**

An eight foot section of the stone foundation was repaired. Carpentry repair was completed on the clapboards on the east and south sides, and three window sills were replaced, and the sides were re-stained.

### ▲ **Bell Tower**

The walkway retainer beams were replaced, thanks to a donation of time and materials from Personal Touch Landscaping, and an electrical problem was fixed.

### ▲ **Historic Placemats**

New placemats were designed and enough printed to last at least three years, for use at public meals at the Community House.

Commission members:

Richard Butler

Rufus Frost, III

Richard Hill

## RECREATION COMMITTEE REPORT

Marlborough Recreation Committee had another activity filled and successful year. Youth participation in town sponsored sports continues to stay steady. Participation in our youth programs is filled by children mostly from the Town of Marlborough but also from Harrisville. This past fall numbers were high for the K, 1<sup>st</sup> & 2<sup>nd</sup> graders in our youth soccer program. Numbers were smaller for the 3<sup>rd</sup>, 4<sup>th</sup> and 5<sup>th</sup> grade soccer programs due to the increased need for 5<sup>th</sup> graders for the school team. Between the two groups 30 kids participated.

Basketball growth in the younger aged bracket saw dramatic growth over prior years with 27 kids from K-2<sup>nd</sup> grade signing up. There was also about 18 3<sup>rd</sup> & 4<sup>th</sup> graders and 10 5<sup>th</sup> & 6<sup>th</sup> graders. This year we made some positive changes to the basketball program. First we stop providing T-shirts for every kid, but instead we invested in reversible jerseys that are returned to the recreation department at the end of the season. We also saw the addition of games against Fitzwilliam for the K-2 group, but also separate boys and girls teams for the 3<sup>rd</sup> & 4<sup>th</sup> grade teams. Between the four different teams more than 35 games were played against other towns.

Girl's softball numbers were down a little, but Marlborough continues to participate in the Allyson Barden Softball League in Keene, NH. Last year there was also a good turnout for the Swanzey Cal Ripken with both boys and girls participating.

This past summer the recreation department also held its annual Senior Citizen luncheon at the pavilion and it continues to have excellent turnout with over 30 participants. Most of the participants also went on the annual bus tour through parts of New England. The town beach and ball fields required little work other than the normal

weekly maintenance. We did rebuild the pitchers mound on the upper baseball field. Marlborough Recreation continues to come in under budget like it has done in prior years.

The Recreation Committee did have a few of its members step down after years of excellent service including Dean Ferranti, Mike Soucia and Mark Chamberlain. However Peter Switzer and Jeff Castor were added to help fill in the void.

Respectfully submitted by the Recreation Committee

Peter Switzer

Dan Mitchell

Jeff Castor

Brian Bunce



## **REPORT OF ZONING BOARD OF ADJUSTMENT**

The year 2011 was relatively quiet for the Zoning Board with meetings in January, February, and December.

In January the Board met for a conceptual consultation for the development of a cemetery on Route 101 (Tax Map #4, Lot 36, Zone R-3). There was brief a discussion, however the applicant did not appear. The second hearing of the evening was for a consultation with Southwestern Community Services with regard to the development of the former Marlborough School property to 24 units of senior housing.

In February the Board first heard a request from Southwestern Community Services for a variance from the density requirements of the ordinance in regards to their request to redevelop the former Marlborough Elementary School on School St. (Tax Map #13, lot #8, Zone R1). The variance was unanimously approved.

The second hearing of the evening was from Justin LaMontange, 38 Webb Depot Rd (Tax Map #5, Lot 153, Zone R-3) for a special exception to operate a home business –a knife and tool sharpening service. The special exception was unanimously approved.

The third hearing of the evening was from Malaise Lindenfeld for a variance from the set back requirements of the ordinance for a building at 142 Main St. (Tax Map #13 Lot #074, Zone C-1). The request was unanimously approved.

The final hearing of the evening was from Nasir Main for a special exception to develop and operate a Cemetery on Route 101 (Tax Map #4, Lot #36, Zones R and C-3). The Special Exception was unanimously approved.

In December the Board heard a request from the Zaremba Group for a special exception to construct a 9,100 sq. ft. retail building with associated parking and sidewalk improvements. The total contiguous area proposed was 31,600 sq. ft. located at 82 Main St. (Tax Map #12, Lot #4, Zone C1), Flood Plain. The special exception was unanimously denied.

The Board values the input and concerns of the public. To serve you, a Board representative will be available for consultation by appointment on Monday evenings from 7-9 p.m. Advance appointments may be made through the Selectmen's Office at Town Hall (876-3751) or the Town Clerk (876-4529).

Respectfully submitted,

Frank Buckbee, Chairman  
Zoning Board of Adjustment

## PLANNING BOARD REPORT

The year 2011 was a moderately busy year for the Planning Board.

Some notable decisions included; approval for the continued use of 760 Monadnock Highway as a used car dealership and light repair shop and approvals for a hardware store on Main Street and a private cemetery east of town on 101. Also approved were a farm stand on Main Street, erection of a storage building at 760 Monadnock Highway for use by Monadnock Harley Davidson and approval for Southwest Community Services to convert the old school into senior housing. (Although approved, the conversion has not come to fruition.)

We also had several boundary line adjustments and approval of a small home business.

Early in the year the Board started addressing the process to create a Vision Section for the Town Master Plan, as required by the State of NH. The Vision Section requires citizen input and the Planning Board made sure to do this by using a Photo Project to include the involvement of any and all interested citizens. We had a good turnout at a public meeting addressing the Vision Section. The Town contracted with Southwest Regional Planning Commission for its help in completing this section. At this point a final version of the section is being developed.

We also asked the Selectmen to appoint Tim Sickles as a permanent member of the Planning Board. Mr. Sickles was appointed and has been a welcome addition. Thank you, Tim, for volunteering.

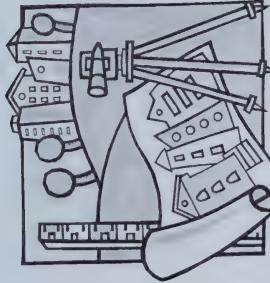
Many members of the board attended the 2011 Municipal Law Lecture Series sponsored by the New Hampshire Local Government Center. These lectures are to keep small town volunteer board members apprised of what is new legislatively and to keep us updated on any

new Supreme Court decisions that affect our boards and how we fulfill our duties.

Again I would like to thank Kathy Oliver, our Clerk of the Land Use Boards, for her dedication and attention to detail.

The Planning Board is available for questions and consultations simply by calling either the Town Clerk at 876-4529 or the Administrative Assistant at 876-3751 to arrange an appointment.

Respectfully submitted,  
J. Prentice Colby, Chairman  
Planning Board



## Report of Forest Fire Warden and State Forest Ranger

### 2011 FIRE STATISTICS

(All fires reported as of November 2011)

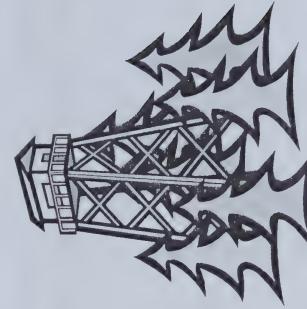
Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands, work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing ANY outside burning. Under State law (RSA 227:L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at (603) 271-1370 or [www.des.state.nh.us](http://www.des.state.nh.us) for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact the Division of Forests & Lands at (603) 271-2214, or online at [www.nhdfi.org](http://www.nhdfi.org).

Both in terms of the number of fires, as well as the number of acres burned, this past fire season was the smallest since records have been kept. Extensive rainfall virtually all season long kept the fire danger down. When fires did start they were kept very small. The largest fire for the season was only 5.4 acres which occurred in Littleton on May 2nd 2011. There was however a small window of high fire danger in the northern third of the state during July when little rainfall was recorded. During this time there were a number of lightning started fires which are fairly unusual in New Hampshire. As has been the case over the last few years, state budget constraints have limited the staffing of our statewide system of 16 fire lookout towers to Class III or higher fire danger days. Despite the reduction in the number of days staffed, our fire lookouts are credited with keeping most fires small and saving several structures due to their quick and accurate spotting capabilities. The towers fire spotting was supplemented by contracted aircraft and the NH Civil Air Patrol when the fire danger was especially high. Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Several of the fires during the 2011 season threatened structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at [www.firewise.org](http://www.firewise.org). Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

COUNTY STATISTICS		
County	Acres	# of Fires
Belknap	.5	1
Carroll	5	11
Cheshire	2	3
Coos	7.5	30
Grafton	17.5	57
Hillsborough	2	12
Merrimack	4	3
Rockingham	0	0
Strafford	.5	2
Sullivan	3	6

CAUSES OF FIRES REPORTED	Total	Fires	Total Acres
Arson	7	2011	125
Debris	63	2010	42
Campfire	10	2009	360
Children	2	2008	145
Smoking	9	2007	334
Railroad	1		173
Equipment	1		455
Lightning	3		175
Misc.*	29		212

ONLY YOU CAN PREVENT WILDLAND FIRE



## **2011 REPORT OF THE FIRE WARDS**

During the year 2011 we responded to 111 calls. This compares to 114 calls in 2010 and 78 calls in 2009. These included one major structure fire in Marlborough, as well as several major fires in neighboring communities to which we provided mutual aid.

Training continues to be an important focus of our department. Fire and Emergency Training Consultants provides state of the art training structured to the specific needs of our town and department. In addition to in house training, members attend trainings offered through other departments as well as through the NH Fire Academy. During 2011, three members completed their Firefighter 2 Certifications, a 116 hour course covering Advanced Firefighting Skills, Firefighter Safety, Rescue Skills and Vehicle Rescue. In addition, several members took a two day training on Big Rig Rescues, learning to utilize large Big Rig Tow Trucks to assist in motor vehicle accidents involving large trucks and busses.

The current officers of the department are:

Chief: John Manning  
Deputy Chief: Steve Thomas  
Captain: Michael Laffond  
1<sup>st</sup> Lieutenant: Allen LaPlante  
2<sup>nd</sup> Lieutenant: Matt Patnode

We currently have 25 dedicated members. Any resident who has any questions about becoming a member, or is interested in joining, should contact any current member for details. We provide all of the required equipment and training.

We again extend our sincere appreciation to the Fire Company, Ladies Auxiliary, Marl-Harris Ambulance Squad, Marlborough Police and Highway Departments, Selectmen and the community at large for their continued support and cooperation.

The Marlborough Fire Wards

As stated in previous years' reports, the Fire Wards continue to monitor the small trucks currently in service. The rescue truck will soon require major mechanical service. The Fire Wards have begun to review possible replacement options for this vehicle. We submitted a grant request for a new vehicle through the Assistance to Firefighters Grant (AFG) Program, and are currently awaiting a response.

John Manning  
Steve Thomas  
Michael Laffond  
Matt Patnode  
Chris Langille

## 2011 REPORT OF THE FOREST FIRE WARDEN

## MARL-HARRIS AMBULANCE

This year was a very slow Forest Fire season. There were over 200 Burn Permits issued in the Town of Marlborough to kindle outdoor fires. Several calls were answered for advice on placement of burn piles and types of materials to be kindled. Please keep in mind that a permit is needed for all outdoor burning, unless there is a sufficient snow cover. When this condition exists, burning is permissible without a permit as long as material being burned meets the requirements of NH laws and Southwestern NH Fire Mutual Aid is notified (352-1291). Informational pamphlets are available to answer the most common questions and explain the laws that deal with outdoor burning. Please feel free to pick up a pamphlet at the Town Office, Transfer Station, or the Frost Free Library.

I would like to thank my Deputies: Mike Goodwin, John Manning, Matt Patnode and Steve Thomas for their time and cooperation.

If you have any questions, feel free to call either myself, Mike Laffond 876-4224, Chief John Manning 876-3904 or Deputy Chief Steve Thomas 876-4052. We will be happy to answer any questions you may have.

Let's make 2012 a safe year.

Thank you,  
Michael F. Laffond  
Forest Fire Warden

We would like to take this opportunity to thank the citizens of both Marlborough and Harrisville for their continued support. Marl-Harris Ambulance Squad, a 501c3 charitable organization, is one of few remaining squads in the state to continue to provide free ambulance service.

We currently have 5 EMT Intermediates, 15 EMT Basics, 1 First Responder and 3 Non-Medical members who are trained and equipped to respond to calls for medical assistance and transport. We responded to a total of 150 calls in 2011.

We are still working with Diluzio Ambulance and Keene Fire Dept. as our provider of paramedic services for certain calls. These costs are still being absorbed by Marl-Harris.

I would like to thank our Board of Directors for their continued support. They have been working on our long-term goals and the future of Marl-Harris. They are currently doing a recruiting drive so if you think you might be interested in helping, please contact us. We can use medical and non-medical people to help with the squad.

Most importantly I would like to thank our families for the sacrifice they make so that we may continue to serve the people of Marlborough and Harrisville.

Sandy LaPlante, Chief  
Eric Hood, Deputy Chief  
Alison Woods-Baker, Captain  
Kelley Gray, 1<sup>st</sup> Lt.

## Report of the Frost Free Library 2011

We bid a sad farewell as Bob Pratt took his much deserved retirement this year and welcomed Jean Packard to care for the cleaning needs of the Library. Thank you for the many years of caring for the Library, Bob!

It has been a year of technological leaps forward at the Library. We are very grateful to Seth Radner, our IT guru, who assists in making things happen here in that department. Staff received needed new computers and a system that helps us keep up with complex new demands. This year especially Marlborough patrons have been using more devices to access books in digital format.

The first change in 2011 many saw when entering the Library was outside: new gardens. The Marlborough Garden Club initiated an ambitious project to rid the area of gout weed. Library Gardens, an organization overseen by Mary Frost, then began an extensive landscaping redesign. The plan for the south side gardens has now been implemented, complete with fountains and a granite bench. Many thanks also go to the Marlborough Garden Club and Bruce and Maureen Heiser. They worked tirelessly on this throughout the year, also putting in a French drain and an irrigation system. Much of the materials were donated by the Heisers. Library Gardens and the Marlborough Garden Club raised funds for the rest.

With the interest from Trust Funds the Library has been able to fund major repairs to the furnace and much needed additional insulation to the ductwork. The insulation should help lower heating costs.

The Friends of the Library had a most successful annual book sale. They funded many programs including our Summer Reading Program kick off and the movie license. They assist in many areas including hosting the monthly Library Tea. The Friends will be glad to support and guide anyone willing to furnish leadership for this organization.

Please contact the Library if you are interested. We are so grateful for all the Friends of the Library provide!

Our ongoing program offerings also include *Drop-in Knitting, Triangle Six Writers' and Poets' Workshop, Scrapbooking with Lisa, monthly Book Discussions, and weekly Storytimes and six weeks of Elizabeth Richards Summer Concerts.*

Our Summer Reading Program: "One World, Many Stories" had its Sunday kick-off with the *Toe Jam Puppet Band*. Adults and children participated in the Summer Reading Program with its focus on different cultures. Patrons entered the library greeting Library staff in languages other than English, and even provided an entertaining singing presentation of "May There Always Be Sunshine" in four languages during the last of the Summer Concert Series. An ongoing Legos® Tournament was popular, with area businesses providing prizes and employees at the Town presiding on the panel of judges. *Reptiles on the Move* was present to celebrate the end of our summer program.

In the fall Karen Wilber, the animal control officer, provided a dog safety program, along with "Paws to Read", which allowed children to read to Spike, her trained assistant. Other programs include *Knitting with Julie and Raised Bed Gardening with Cindy Brewster*.

The New Hampshire Humanities Council programs provided here were: *Music in My Pockets*, and *New Hampshire's Grange Movement: Its Rise, Triumphs and Decline with Steve Taylor*. The Library co-sponsored Rebecca Rule's *That Reminds Me of a Story and NH Towns and the Civil War*, in conjunction with the Marlborough Historical Society.

It is always interesting to review some of the high points of 2011 through the numbers:

- The Library welcomed **94 new patrons**
- The Library had **11,430 visitors**, an 11% increase

- Many of those visitors attended one or more of our **94 programs** offered throughout the year
- Patrons took out **16,174 materials**
- Patrons requested **774 materials**, through our Inter-Library Loan services
- Patrons checked out **399 books** from the NH Downloadable Audio Books
- **1,817 people** used the Library's computers in 2011 representing a 27% increase from last year

Be sure to keep a look out in your mailbox for our Library newsletter, and to your computer monitor for our web site, [frostfreelibrary.com](http://frostfreelibrary.com), that allows easy access to our events calendars, new materials, databases, NH Downloadable Audio Books, and links to related town and educational resources.

The Library also offers free Wireless access, serving as a "WiFi hot spot." If you have a wireless-compatible laptop computer or handheld device, feel free to come on down to the Library and use our high-speed network, powered by a cable modem.

Thank you for a busy and wonderful 2011. All of us at the Library – the staff, our Trustees, our volunteers, and the Friends – look forward to an equally wonderful 2012!

Kathleen Ash  
Director, Frost Free Library

## **2011 Annual Report of the Monadnock Advisory Commission**

The Monadnock Advisory Commission was created by State Statute and is charged to advise and guide the Department of Resources and Economic Development on the management of State lands on Monadnock, Gap and Little Monadnock Mountains. State law allows the Commission to accept tax-deductible donations. MAC is a primary funding source for search and rescue supplies and equipment.

Hiking attendance was down slightly but the extended foliage season enabled folks to enjoy autumn hiking longer. In addition, minimal snowfall has increased hiker attendance reflected in figures showing more hikers in November than April. Iron Ranger donations continue to increase on Dublin, Marlborough and Gap Mountain trails.

Gilson Pond Campground was open for the first full year. Campers are enthusiastic about the park as reflected in an increase of 1,360 camper days. Headquarters Campground is still frequented by many hikers.

Hurricane Irene caused a total closure of Monadnock State Park in August. It was the second time in less than three years that a storm has resulted in a complete park closure.

The MERE project, Monadnock Ecological Research and

Education project, under the auspices of Antioch University professor Peter Palmiotto, continues. This was the second year of the Summit Stewardship program, which educates hikers on alpine vegetation around the summit. An outreach community program with Keene High School assisted with mountain research. It is hoped that additional schools in the region take part in this program in the future.

### **Commission Members:**

Robin Pear Blais, Chair-Fitzwilliam  
Rebekah Bullock-Fitzwilliam  
Ann Royce-Jaffrey  
John Smith-Jaffrey  
Emie Linders-Marlborough  
Polly Pattison-Marlborough  
Ed Germain-Dublin  
Sterling Abram-Dublin  
David Adams-Troy  
Donald Upton-Troy

### **Official Representatives or Designees:**

Phil Bryce-Director of Parks  
Ken Desmarais- Div. Forests & Lands  
Carrie Deegan-Society for the Protection of NH Forests  
Patrick Hummel-State Park Manager  
George Bald-Commissioner of DRED

**HCS – HOME HEALTHCARE, HOSPICE AND COMMUNITY SERVICES  
REPORT TO THE TOWN OF MARLBOROUGH  
JANUARY 1, 2011 TO DECEMBER 31, 2011**

**THE COMMUNITY KITCHEN, INC.**

Number of clients served 01/01/11 to 9/30/2011 at the Pantry:  
# Unduplicated individuals: 3,251  
# Unduplicated households: 1,434

In 2011 HCS – Home Healthcare, Hospice and Community Services (HCS) continued to provide home care and community services to the residents of Marlborough. The following information represents HCS's activities in over the past twelve months.

**SERVICE REPORT**

**SERVICES PROVIDED**

<u>SERVICES OFFERED</u>	<u>Visits</u>	<u>Hours</u>	<u>Meals</u>	<u>Clinics</u>	<u>Sessions</u>	<u>Hours</u>	<u>Cost to Community Kitchen of pantry meals provided to Marlborough residents, at \$8.77 per meal through 9/30/2011:</u>	<u>\$7.709</u>
Nursing	938							
Physical Therapy	337							
Speech Pathology	13							
Occupational Therapy	56							
Medical Social Worker	147							
Home Health Aide	353							
Chronic Care	691							
Meals-On-Wheels	6,206							
Health Promotion Clinics	12							
Age in Motion	102							
Prenatal and Child Health Services	16							
Adult Day Program	3,370							
Total Unduplicated Residents Served:	132							

Prenatal and well child care, adult day health care, geriatric care management and hospice services are also available to residents. Town funding partially supports these services.

**FINANCIAL REPORT**

The actual cost of all services provided in 2011 with all funding sources is projected to be \$434,210.00.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 2012, we recommend an appropriation of \$8,750.00 for home care services and \$2,993.00 for the Meals-On-Wheels program and \$500.00 for the Age-in Motion Program.

For information about services, residents may call (603) 352-2253 or 1-800-541-4145, or visit [www.HCSservices.org](http://www.HCSservices.org).

Number of clients served 01/01/11 to 9/30/2011 at the Pantry:  
# Unduplicated individuals: 3,251  
# Unduplicated households: 1,434

Number of those who were Marlborough residents:

#Unduplicated individuals: 90

# Unduplicated households: 42

Number of above Marlborough clients served who were under age 19: 28

Number of above Marlborough clients served who were over age 59: 16

Number of Pantry boxes distributed 01/01/1 to 9/30/2011: 18,677

Number of those Pantry boxes distributed to Marlborough residents: 621

Number of meals in pantry boxes distributed 01/01/1 to 9/30/2011: 344,882

Number of those meals in pantry boxes distributed to Marlborough residents: 10,143

Estimated dollar cost, \$84.20 per client served, 2010: \$72,13

Calculated using \$655,533 total cash expenses, 9,124 unduplicated Guests

Estimated dollar cost, per meal served, 2010: \$0.87

Calculated using \$655,533 total cash expenses, 754,124 total meals

Cost to Community Kitchen of pantry meals provided to Marlborough residents, at \$8.77 per meal through 9/30/2011: \$7.709

Percentage of total pantry box meals provided to residents of Marlborough: 2.94%

Please note that the numbers provided on this page are actual numbers of January through September only.

Traditionally, The Community Kitchen experiences a tremendous increase in both the number of families served and the number of meals distributed in November and December, due to Thanksgiving and Christmas holidays, cold weather and fuel bills. It is anticipated that at the end of the year over 25,000 pantry boxes will have been distributed in total.

The amount of reimbursement we have requested is based on the actual number for the first three quarters of the year and an estimate of the fourth quarter added together.

**MONADNOCK FAMILY SERVICES**  
ANNUAL REPORT  
**FOR THE YEAR ENDED JUNE 30, 2011**

Monadnock Family Services provided the following services to your town's residents this last year:

Number of clients treated:	84
Children:	
Adults	25
Seniors:	55
	4

Total # of appointments provided for the above residents:

1440

Percentage of payments received for services:

58%

Discounts based on a resident's ability to pay and other discounts:

\$58,574.96

In addition to the above discounts current outstanding and uncollectible resident balances

\$44,050.02

**SOUTHWESTERN COMMUNITY SERVICES**  
ANNUAL REPORT 2011

Direct Assistance to Residents:

\$237,523.74

\$593,809.35

\$ 3,562.86

Economic Impact:

1.5% of Direct Assistance

Total Number of Households Served:

242

517

\$981.50

\$459.43

Total Number of Residents Served:

Average Benefit per Household

Average Benefit per Resident

Child Care/Education

Nutrition/Health

Energy

Utility Programs

Family Services

Homeless Services

\$ 61,434.00

\$ 42,839.04

\$104,130.28

\$ 6,364.20

\$ 16,026.22

\$ 6,730.00

**Minutes of the Town Meeting  
Of the Town of Marlborough New Hampshire  
Year 2011**

Finding no further questions, Moderator Fletcher moved the motion to a voice vote after reading Warrant Article 2.

Voice vote passed in the affirmative.

Moderator John Fletcher declared the voting polls of the Marlborough Town Meeting open at 1:00 PM on Tuesday, March 08, 2011. He presented the empty ballot box to the election workers and Citizens present and announced that voting could begin. The polls are scheduled to close no earlier than 9:00 PM.

The Moderator convened the deliberative session of the meeting at 7:00 PM. The Moderator led those present through The Pledge of Allegiance.

The Moderator asked if there were any objection of those present to hear any reports or information necessary to conduct tonight's meeting from the following non-residents: Selectman's Administrative Assistant Sandra LaPlante and Police Chief Christopher Lyons.

The voice vote was in the affirmative to allow input from Sandra LaPlante and Christopher Lyons.

The Moderator announced that the Presiding Moderator's Rules would govern this evenings meeting. Moderator Fletcher proceeded to explain the rules for the evening, after which the Moderator moved to the Warrant Articles, stating that the meeting was currently operating under Warrant Article 1 and would be doing so until the closing of the polls at 9:00 PM:

**Article 1: To choose by ballot all necessary Town Officers for the ensuing year.**

Further, the voters are notified that the Town business meeting will begin at 7:00 p.m. to act upon the following:

**Article 2: To see if the Town will vote to raise and appropriate One Million Six Hundred Thirty-one Thousand Four Hundred Seventy-nine Dollars (\$1,631,479.00.) which represents the recommended operating budget for the year 2011. The sum does not include the warrant articles addressed.**

Motion to move: John Northcott      Seconded: Lawrence Robinson

Selectman Northcott spoke to his motion by presenting the proposed budget to those present. Selectman Northcott also recognized the Town's Advisory Budget Committee for their input into this year's budget process.

Discussion ensued.

**Article 3: To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars (\$9,000.00) for the purpose of funding The Community Kitchen. (Majority vote required)**

Motion to move: Gina Paight

Seconded: John Northcott

Selectman Paight spoke to her motion.

Finding no questions, Moderator Fletcher moved the motion to a voice vote after reading Warrant Article 3.

Article 3 passed, voice vote in the affirmative.

**Article 4: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Ninety-nine Dollars (\$2,599.00) for the purpose of funding Monadnock Family Services. (Majority vote required)**

Motion to move: Lawrence Robinson

Seconded: John Northcott

Selectman Robinson spoke to his motion, directing those present to page 43 of the town Report.

The Moderator moved Article 4 to a voice vote.

Article 4 passed, voice vote in the affirmative.

**Article 5: To see if the Town will vote to raise and appropriate the sum of Fourteen Thousand Dollars (\$14,000.00) to be added to the Police Cruiser Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)**

Moved: John Northcott

Seconded: Gina Paight

Selectman Northcott spoke to his motion.

The Moderator moved Article 5 to the floor for a voice vote.

Article 5 passed, voice vote in the affirmative.

Article 6: To see if the Town will vote to authorize the Selectmen to enter into a three year lease agreement for Twenty Six Thousand Nine Hundred Fifteen Dollars (\$26,915.00) for the purpose of replacing one Crown Victoria Police Cruiser and to raise and appropriate Nine Thousand Six Hundred Dollars (\$9,600.00) for the first year lease payment to be withdrawn from the Cruiser Capital Reserve Fund previously established for this purpose. Recommended by the Board of Selectmen. (2/3 Majority ballot vote required.)

Moved: Lawrence Robinson  
Seconded: Gina Paight  
Selectman Robinson spoke to his motion.

The Moderator explained the process of the ballot vote to follow, stating that we would be casting Question A of the Yes/No questions. Questions A was dropped by those present, and counted.

72 ballots were cast. Result of vote was Yes: 62  
No: 7  
Spoiled: 3

Article 6 passed on a ballot vote in the affirmative.

Article 7: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000.00) to be added to the Fire Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Fourteen Thousand Four Hundred Dollars (\$14,400.00) to be raised by taxes and Five Thousand Six Hundred Dollars (\$5,600.00) to come from surplus revenues from the sale of old Self-contained Breathing Apparatus (SCBA). Recommended by the Board of Selectmen. (Majority vote required)

Moved: John Manning  
Seconded: Lawrence Robinson

John Manning spoke to his motion.

The Moderator moved the question to the floor for a voice vote.  
Voice vote passed in the affirmative.

Article 8: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000.00) to be added to the Heavy Equipment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight  
Seconded: John Northcott

Gina Paight spoke to her motion.

The Moderator moved the question to the floor for a vote.

Article 8 passed by a voice vote in the affirmative.

Article 9: To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000.00) to be added to the Town Reassessment Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Selectmen. (Majority vote required)

Moved: John Northcott  
Seconded: Lawrence Robinson

Selectman Northcott spoke to his motion.

The Moderator moved the question to the floor.

Article 9 passed by a voice vote in the affirmative.

Article 10: To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500.00) to be added to the Recreation Structures Capital Reserve Fund previously established and to designate the Selectmen as agents to expend. Recommended by the Board of Selectmen.  
(Majority vote required)

Moved: Dan Mitchell  
Seconded: Gina Paight

Dan Mitchell spoke to his motion.

The Moderator moved the question to the floor.

Article 10 passed by a voice vote in the affirmative.

Article 11: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000.00) for the preliminary engineering work on the Meetinghouse Pond Dam repairs required by NHDES. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight  
Seconded: John Northcott

Gina Paight spoke to her motion.

Discussion ensued.

The Moderator moved the question to the floor.

Article 11 passed by a voice vote in the affirmative.

Article 12: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of renovating Meetinghouse Pond Dam and to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000.00) to be placed in this fund and to designate the Selectmen as agents to expend. (Majority vote required).

Moved: Gina Paight Seconded: Lawrence Robinson

Selectman Paight spoke to her motion.

The Moderator moved the question to the floor.

Article 12 passed by a voice vote in the affirmative.

Article 13: To see if the Town will vote to raise and appropriate Eight Thousand Five Hundred Dollars (\$8,500.00) for the purpose of moving the generator at the old school and installing it at the Town Office. Recommended by the Selectmen. (Majority vote required).

Moved: Lawrence Robinson Seconded: Gina Paight

Selectman Robinson spoke to his motion.

The Moderator moved the question to the floor.

Article 13 passed by a voice vote in the affirmative.

Article 14: To hear reports of Town Agents, Auditors and Committees.

Selectman Lawrence Robinson made the motion to accept all reports as printed in the 2010 annual report.

Moved: Lawrence Robinson Seconded: Gina Paight

The Moderator moved the question to the floor.

Article 14 passed by a voice vote in the affirmative.

Article 15: To transact any other business that may legally come before this meeting, or take any action thereon.

Mike Krinsky, Open Space Committee Member, made the announcement that as a result of the actions undertaken by the Open Space Committee, in conjunction with outside agencies, he was happy to report that 2200 acres located within the Town of Marlborough are now protected. This acreage accounts for 17% of all land within the Town.

Selectman Lawrence Robinson made the motion to adjourn the business portion of Town Meeting. Seconded by John Northcott.

The Moderator called the Business Portion of Town Meeting adjourned at 8:38 PM, stating that the polls would remain open until 9:00 PM.

At 9:00 PM, after noting that there were no voters who wished to vote, the Moderator declared the Polls closed.

Counting of the ballots cast began.

Results of Ballots Cast on Official Ballot: Voters on Checklist at beginning of day:

1534	Ballots Cast: 133 Regular Official Ballots and 3 Absentee Ballots	Advisory Budget Committee Member
	133 Regular Official Ballots	For Three Years
	3 Absentee Ballots	Vote for One
		John Northcott.....112
		John Riggieri.....17
		Jeffrey B. Miller.....125
	Write In: David Lauren	1
		Sexton for Three Years
		Vote for One
		David Fairfield.....133
		Write In: Michael Ball.....1
		Ellen J. Orkins.....133
		Rufus S. Frost, III.....135
		Edward Wilson.....131
	Trustee of Trust Funds for Three Years	Supervisor of the Checklist for One Year
	Vote for One	Vote for One
	Cemetery Trustee for Three Years	Library Trustee for Three Years
	Vote for One	Vote for One
	Rita B. Grace.....133	Bernard J. Collins.....124

Results of Ballots Cast on Official Ballot: continued

Fire Ward for Three Years

Vote for One

John Manning.....131

Fire Ward for One Year

Vote for One

Write Ins:	Chris Langille	8
	David Lauren	2
	Matt Patnode	1
	Thomas	1
	Scott Saxby	1

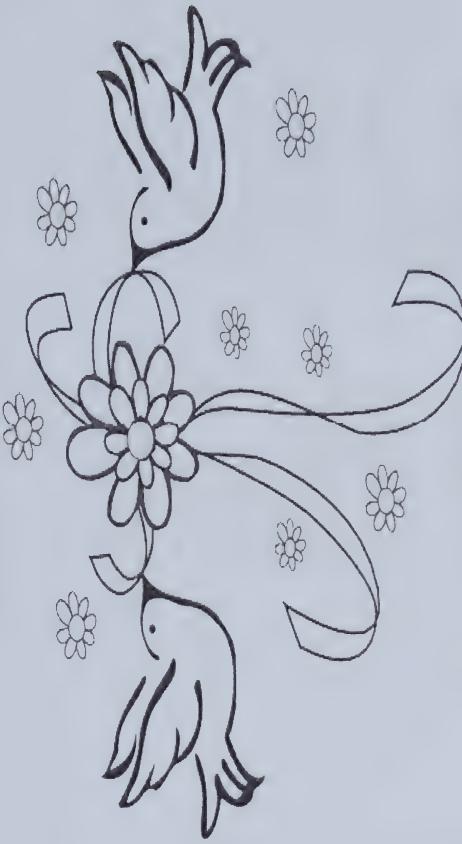
Town Meeting 2011 was adjourned by Moderator Fletcher at 9:50 PM.

Attest:

Ellen J. Orkins  
Town Clerk/Tax Collector

## VITAL STATISTICS - MARRIAGES IN 2011

<u>DATE</u>	<u>PERSONS</u>	<u>RESIDENCE</u>	<u>DATE</u>	<u>PERSONS</u>	<u>RESIDENCE</u>
01/01/2011	Kari L. Caldwell Robert J. Miner, II	Marlborough Marlborough	07/03/2011	Cynthia L. Athans James E. Knight	Marlborough Marlborough
02/19/2011	Haiyan Hu Patrick W. Keating	Marlborough Marlborough	10/08/2011	Jeanetta M. Stacy Jeffrey A. Lyman	Rindge Marlborough
04/17/2011	Peggy A. LeBlanc Peter J. Allen	Marlborough Marlborough			
05/01/2011	Cheri A. Nutting Michael L. Briggs	Marlborough Marlborough			
06/05/2011	Shaundi C. Kane Kyle J. Rider	Marlborough Marlborough			
06/11/2011	Cathy J. Manchester John L. Hawley	Marlborough Marlborough			
06/15/2011	Jillian M. Beaulieu Danny O. Hope	Marlborough Marlborough			
06/25/2011	Christine D. Spicher Michael R. York	Marlborough Marlborough			
06/25/2011	Heather M. Chambers Matthew L. Scheck	Marlborough Marlborough			



For details on obtaining a certified copy of a birth,  
death or marriage, Please call us at (603) 876-4529.

## VITAL STATISTICS - BIRTHS 2011

<u>DATE</u>	<u>CHILD'S NAME &amp; PLACE OF BIRTH</u>	<u>PARENTS NAME</u>	<u>DATE</u>	<u>CHILD'S NAME &amp; PLACE OF BIRTH</u>	<u>PARENTS NAME</u>
01/03/2011	Colby J. Moody Peterborough, NH	John Moody Shannon Moody	11/14/2011	Henry C. Everard Peterborough, NH	Luke Everard Brittany Brown
02/11/2011	Alexis R. Chase Peterborough, NH	James Chase Hannah Deem	11/25/2011	Kaylee A. Robinson Keene, NH	Karina Robinson-Hall
02/23/2011	Nell M. Croteau Peterborough, NH	Scott Croteau Robin Croteau	12/08/2011	Benedicta M. Fisher Keene, NH	Damien Fisher Simcha Fisher
04/13/2011	Blake O. LaPlante Peterborough, NH	Brian LaPlante Leigh Bonanno	12/19/2011	Adrian J. Gaudreau Keene, NH	Christopher Gaudreau, Jr. Natasha Sands
04/28/2011	Juliet M. Cormier Keene, NH	Daniel Cormier Megan Cormier	12/21/2011	Gavyn M. Alder Keene, NH	Michael Alder Jessica Dodge
05/22/2011	Harper L. Greer Keene, NH	Adam Greer Stacey Greer			
05/29/2011	Brynn R. Bezio Keene, NH	Joshua Bezio Rebecca Bezio			
06/07/2011	Oriah A. Andrews Keene, NH	Evan Andrews Stephanie Laramie			
06/09/2011	Alexa A. Newman Keene, NH	Sean Newman Sarah Newman			
06/20/2011	Mackenzie L. Ryan Keene, NH	Scott Ryan Whitney Ryan			
08/21/2011	Hunter R. Crosby Keene, NH	Ray Crosby, Jr. Tanya Brake			
09/08/2011	Favian E. Gostyla Peterborough, NH	Christopher Gostyla Marlen Gostyla			
11/08/2011	Anaya R. Fairfield Keene, NH	Shawn Fairfield Christy Harris			



VITAL STATISTICS - DEATHS & BURIALS 2011

<u>BROUGHT IN FOR BURIAL</u>			
<u>DATE</u>	<u>NAME</u>	<u>PLACE</u>	<u>DATE OF BURIAL</u>
01/19/2011	Irene Keating	Keene	06/03/2011
02/01/2011	Steven Chandler	Lebanon	06/06/2011
02/04/2011	Priscilla Chaffee	Keene	06/10/2011
02/18/2011	Donald Finley	Marlborough	06/16/2011
04/26/2011	Bette Batchelder	Keene	06/25/2011
04/28/2011	Patricia Derby	Marlborough	07/30/2011
05/06/2011	Karl Robinson	Marlborough	08/14/2011
06/27/2011	Hulda Weeks	Marlborough	11/18/2011
07/24/2011	Craig Metvier	Keene	Estey
09/16/2011	Lee Mackenzie	Lebanon	Pine Grove
09/19/2011	Pauline Paquette	Marlborough	Graniteville
11/18/2011	Richard Ekholm	Lebanon	Meetinghouse
11/19/2011	Donna Willett	Keene	East Cemetery
12/23/2011	Christine York	Marlborough	Mt. Calvary
<u>CEMETERIES IN MARLBOROUGH</u>			



MARLBOROUGH SCHOOL DISTRICT  
2012-2013 WARRANT/BUDGET  
AND 2011-12 SCHOOL REPORTS



## **Principal's Report**

This year, we welcome five wonderful new staff members to Marlborough School. Kevin Kokx is our new tutor working in the middle school; Yiji Chen works with our ELL students; Cassandra Goodell came on board to work with Title I; Melissa Reichert has returned as our speech therapist; and Ronald LaClair has joined our custodian team.

Enrollment over 10 years

Kinder	16	2002	200
Grade 1	21	2003	211
Grade 2	23	2004	204
Grade 3	22	2005	196
Grade 4	22	2006	203
Grade 5	23	2007	179
Grade 6	23	2008	167
Grade 7	19	2009	180
Grade 8	28	2010	183
		2011	197

### **Facility**

The new building has provided us with a fabulous home that has expanded learning opportunities for our students. We are so grateful to the Marlborough community for its overwhelming support for our students' education.

The sale of the old building fell through because Southwestern Community Services was unable to secure grant funding; therefore, we continue to be financially responsible for its upkeep until the property is sold.

### **Instructional Programming and Curriculum Development**

We are working to foster an environment that promotes academic and creative excellence, a healthy, safe environment, and greater community involvement. These overarching goals have led our school to focus on the individualization of education for all students.

In our efforts to individualize, our staff is implementing Response to Intervention (RTI) throughout the school, developing personal learning plans for all students, and implementing the 1<sup>st</sup> year of the three-year teacher residency program developed in collaboration with our partner, Keene State College. Keene State's Dr. Nancy Lory and Dr. Tom Bassarear have helped us with these efforts.

### **Community Connections and Partnerships**

The last Monday of each month, we hold a school-community meeting. During this time, we celebrate the great things students are doing at school and throughout the community. Students who achieve the Student of the Month status are also recognized at this time. Community members are invited to attend.

We are in the process of applying for a 21<sup>st</sup> Century Grant so that we can provide quality year-round before-and-after school programming for our students. Should we acquire this funding, Marlborough School students will have increased programming that will be aimed at the further development of the "whole child." We are currently working toward increasing our community partnership base so that this can come to fruition. We will know in late spring whether or not we will receive the funding for the 2012-2013 school year.

### **Activities:**

We continue to provide many activities which students and parents enjoy and have come to expect:

Acting Out, Drama Club, \*Fencing Club, \*Literacy Circle, \*Science Club,  
\*Spanish Club, \*National History Day, Rachael's Challenge,  
Artist in Residence, Fire Prevention Week, Middle School Bowling,  
Middle School Tubing, KSC Hoops Visit, Chess, The Game of Village,  
Student Council, Student and Citizen of the Month Assemblies,  
PTA Contra Dance, PTA Apple Social, Grandparents' Pumpkin Carving Day,  
Turkey Trot, Serving at Friendly Meals, Clothing Exchange,  
New Hampshire Dance Institute, Holiday Concert, Annual Variety Show,  
MATHCOUNTS, Geography Bee, Spelling Bee, Scholastic Book Fair  
American Heritage Tour, New England Heritage trip  
Chorus and Band performances, Jazz Band,  
Sports: Soccer, Track, Cross-Country, Basketball, Softball, Baseball

\*represents new programs/activities in 2011

### **Conclusion:**

This year has brought with it many changes. Though change is rarely an easy or comfortable process, our staff and students have risen above the day-in and day-out challenges.

I am now in my third year as principal of Marlborough School, and I have witnessed tremendous growth in our teaching approaches, our student engagement, and our ability to adapt to change. We are so very thankful to all of our parents, volunteers, community members, and community-based partners for their tremendous support.

Respectfully submitted,

Reuben Duncan  
Principal  
Marlborough School

## ADMINISTRATIVE REPORT

Congratulations to the students and staff from Marlborough, who continue to show tremendous academic performance in reading and math on the New Hampshire state assessments released on February 2, 2012. Congratulations and thank you to staff members, who have invested their knowledge, skills, and dedication in assisting students in their learning each day. On the annual state assessments Marlborough was one of seven school districts in southwest New Hampshire to score above the state average in reading and one of four school districts to score above the state average in math. The improvement that has occurred in test scores should not be taken for granted. Continued progress is highly contingent upon open lines of communication between the home and school and a good understanding of what goes on in the school.

Marlborough parents and school board members have set high expectations for our students, demanding not only excellent math, reading and writing programs but also a curriculum that includes critical thinking, social skills, citizenship, health, physical education and the arts. Marlborough School continues to focus on what matters most: the documented progress of each student—personally, physically, and academically.

Several changes on the national level will impact our Marlborough students. One significant change is the new Common Core Standards which were finalized and released in June of 2010, and adopted by the New Hampshire Board of Education in July 2010. The Common Core Standards have been adopted by New Hampshire as well as 43 other states. The National Governor's Association and Council of Chief State School Officers listed six reasons for their recommendation to move to the Common Core.

The reasons are as follows:

- Student Mobility (disparate State standards)
- College Remediation
- Entry-Level Workforce Deficiencies
- 21st Century Global Competition
- Technology Impact on the Workforce
- More than 1,000,000 military children move 6-9 times

The entire explanation can be found at [www.corestandards.org](http://www.corestandards.org).

Marlborough students are doing well at Keene High School for example, the overall attendance rate at KHS is 94.99%. Marlborough's overall attendance rate is 94.84%.

At least one Marlborough student participated in each of the following Keene High School extra-curricular activities: A Cappella Choir, Alpine Skiing, Band, Boys Basketball JV, Boys Cross Country, Boys Lacrosse JV, Boys Lacrosse Varsity, Boys Soccer, Boys Soccer Varsity, Boys Track, Chorus, Dance Team, Drama Club, FCCLA, Field Hockey, Football, Football JV, Football Varsity, Girls Basketball, Girls Basketball JV, Girls Lacrosse, Girls Soccer JV, Girls Soccer Varsity, Girls Track, Jazz Band, Latin Club, National Art Honor Society, National Honor Society, Peer Mediation, SADD, Softball Frosh, Softball Varsity, Spirit, Free Tibet.

The constructive working relationship between the school board and staff continues to promote continuous school improvement. This is facilitated by good communication between the staff and board and by board members' recognition of, and positive interaction with, the staff.

We invite you to visit Marlborough School, attend a school-related activity, or participate in a school board meeting; we encourage you to attend the Annual District Meeting on Tuesday, March 6, 2012 at 7:00 p.m. Thank you for your support of Marlborough's children and their education.

Wayne Woolridge  
Co-Superintendent of Schools

## Marlborough School District Endowment Fund

## MARLBOROUGH GRADUATES

### GRADE 8

Established in 1996 by Marlborough residents at the annual school district meeting, the Marlborough School Endowment Fund accepts tax deductible donations, bequests and gifts and invests them with the New Hampshire Charitable Foundation. Some of the income from these investments is used to provide financial support for educational enrichment and may in the future provide enough income to help reduce property taxes supporting the school.

Now in its fifteenth year, the Fund exceeds \$10,000, generating income to fulfill special school requests submitted twice yearly. Three May requests were approved: audio books for the library (making literature accessible to more students); Game of Village, an experiential learning opportunity for grades 5-8; and a skeleton for a science classroom. Later in the year three more requests were approved: financial assistance to offset costs involved in transporting KSC students to Marlborough School for the KSC/Marlborough School Partnership; snowshoes to provide outdoor science exploration, recess activity and exercise; and guitars for use in the music program to teach beginning guitar.

We received, thanks to a Marlborough resident employee of Corning, a \$1,000 grant from Corning Specialty Materials to purchase additional audio books for the library. We also held a Logo design contest, participated in the Marlborough Madness event, and established an online presence on Facebook. (Check us out and "like" us at [www.facebook.com/MSDEF](http://www.facebook.com/MSDEF).)

### Board of Directors (2011)

Mary Frost, Chair  
Sue Bemis  
Sarah Bollinger  
Charlotte Crowell  
Ken Goebel  
Gilda Goodrich

Vesta Hornbeck  
Karen Jewett  
Linda Keating  
Wendy Scott Keeney  
Joseph Puleo  
Anna Tilton (ex-officio)

### GRADE 12

Natalia Bills  
Bradley Blake  
Evelyn Bollinger  
Anna Briggs  
Sebastian Burns  
Ashlee DeKeyrel  
Austin Ellis  
Caitlin Ellis  
Zachary Farhm  
Austin Fields  
Brittney Gestick-LaMears  
Jaile Hall  
Anna Harris  
Zachary Harvell  
Autumn Jennison  
Amber Johnson  
Benjamin Melanson  
Hannah Pickering  
Juliana Proctor  
Samuel Ramos  
Joseph Russell  
Amelia Schillemat  
Kyle Tatro  
Nathaniel Taylor  
Ashleigh Wilber  
Meagan Wilber  
Michael Zaluki

**OFFICERS, TEACHERS AND EMPLOYEES OF  
THE MARIBOROUGH SCHOOL DISTRICT**

John F. Fletcher, Moderator  
Susan A. Bermis, Clerk  
Barbara Johnson, Treasurer

SCHOOL BOARD	ADMINISTRATION	STAFF	EXPERIENCE			
DEGREE	DEGREE	DEGREE	DEGREE			
Michael Briggs Kristen Hill Open Julie E. Fairham Mitchell Silverman	Wayne E. Woolridge William B. Harper Timothy L. Ruehr Paul R. Cooper Catherine Woods Meredith Cargill Mustafa Zwetbi	Reuben Duncan Lisa Angil Robert Baker Beth Beaudin Jeanne Butler Vivian Chiang Nielson Patrick Clark Richard Comerford Donna Dearth Robin Fairfield Libby Gannett Diane Goodrich Gilda HaClar Christine HaClar	Term Expires 2012 Term Expires 2012 Term Expires 2013 Term Expires 2014 Term Expires 2014	Co-Superintendent Co-Superintendent Business Administrator Business Administrator-Towns Director of Human Resources Director of Special Education Director of Curriculum & Assessment Director of Technology	M.Ed. M.Ed. B.S. M.A.T. B.S. B.S. M.Ed. M.Ed. M.Ed.	25 years 35 years 38 years 4 years 18 years 22 years 8 years 10 years 23 years
Rilda Letourneau George Mason, Jr. Patricia Murphy Cheri Nutting Susan Pomasko Joyce Puleo Lindsay Quist Audrey Salzmann Kristen Snowman-Shelley Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Sandra Forgue Zachary Hart Meredith Hines Bryan Johnston Kevin Kokk Susan Mastromunzio Darlene Norris Wendy Ross Staci Willbarger Dawn Kennedy Lisa Pollock Eugene Kichewski Robert Nolan Ronald LaClair	25 years 35 years 38 years 4 years 18 years 22 years 8 years 10 years 23 years			
Rilda Letourneau George Mason, Jr. Patricia Murphy Cheri Nutting Susan Pomasko Joyce Puleo Lindsay Quist Audrey Salzmann Kristen Snowman-Shelley Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Sandra Forgue Zachary Hart Meredith Hines Bryan Johnston Kevin Kokk Susan Mastromunzio Darlene Norris Wendy Ross Staci Willbarger Dawn Kennedy Lisa Pollock Eugene Kichewski Robert Nolan Ronald LaClair	25 years 35 years 38 years 4 years 18 years 22 years 8 years 10 years 23 years			
Rilda Letourneau George Mason, Jr. Patricia Murphy Cheri Nutting Susan Pomasko Joyce Puleo Lindsay Quist Audrey Salzmann Kristen Snowman-Shelley Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Jay Gaudry Loretta Palmisano Denise Sargent Melissa Reichert Bonnieta Kraft Pam Prentiss Marianne Van Valkenburg Cassandra Goodell Jijie Chen	Sandra Forgue Zachary Hart Meredith Hines Bryan Johnston Kevin Kokk Susan Mastromunzio Darlene Norris Wendy Ross Staci Willbarger Dawn Kennedy Lisa Pollock Eugene Kichewski Robert Nolan Ronald LaClair	25 years 35 years 38 years 4 years 18 years 22 years 8 years 10 years 23 years			

## STATE OF NEW HAMPSHIRE SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs.

You are hereby notified to meet at the Marlborough School Gymnasium in said district on the 6th day of March, 2012, at 7:00 o'clock in the evening to act upon the following articles.

ARTICLE 1: To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

ARTICLE 2: To see if the District will vote to raise and appropriate \$5,217,359 for the support of schools, for the salaries for school district officials and agents, and for the statutory obligations of the District; or to take any other action in relation thereto. This article does not include appropriations voted in other warrant articles. (*The Marlborough School Board supports favorable action on this warrant article.*)

ARTICLE 3: To see if the District will vote to authorize the School Board to subdivide its property at 23 School Street, at the Knights Lane intersection, and further authorize the Board to deed the parcel east of the division including Knights Lane to the Town of Marlborough, or to take any other action in relation thereto.

ARTICLE 4: To see if the District will vote to authorize the School Board to enter into an agreement with Southwestern Community Services for the sale of Marlborough School located at 23 School Street, with a legally binding agreement that it is for the purpose of elderly housing, for a sale price of Fifty Thousand Dollars (\$50,000), the terms of the agreement to

require the payment of a \$1,000 non-refundable deposit by the buyer, with a right of rescission by the buyer existing until no later than March 1, 2013 and such other terms as determined by the school board. The proceeds of the sale to be returned to the taxpayers of the District.

To see if the District will appropriate and authorize the School Board to transfer up to \$100,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2013 to the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. (*The Marlborough School Board supports favorable action on this warrant article.*)

ARTICLE 5: To see if the District will appropriate and authorize the School Board to transfer up to \$100,000 of its unencumbered funds, if any, remaining on hand at the end of fiscal year, June 30, 2012, to the High School Tuition/Special Education Fund established by the voters on March 9, 2000, for the purpose of paying future year unanticipated high school tuition and special education costs, or to take any other action in relation thereto. If there is an insufficient undesignated fund balance as of June 30, 2012 to fund this appropriation and the appropriation in Article 5 (transfer to capital reserve fund), Article 5 will be funded first, with any additional surplus to be applied to this warrant article. (*The Marlborough School Board supports favorable action on this warrant article.*)

To see if the School District will vote, by ballot, to raise and appropriate \$28,243.00 to fund a full time nurse with benefits in the Marlborough School. (*The Marlborough School Board does not support favorable action on this warrant article.*)

ARTICLE 7:

ARTICLE 8: To transact any other business that may legally come before the meeting.

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

Given under our hands at said Marlborough, this 9<sup>th</sup> day of February, 2012.

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

MARLBOROUGH SCHOOL BOARD

*Michael Briggs, Chair  
Kristen Hill  
Mitchell Silverman  
Julie E. Farhm*

You are hereby notified to meet at the Marlborough Elementary School Gymnasium in said District on the 13th day of March, 2012, at 1:00 in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

Two School Board Members for three-year terms

Given under our hands at said Marlborough, this 9th day of February, 2012.

MARLBOROUGH SCHOOL BOARD

*Michael Briggs, Chair  
Kristen Hill  
Mitchell Silverman  
Julie Farhm*

MARLBOROUGH SCHOOL DISTRICT  
2012-2013 PROPOSED BUDGET

EXPENDITURE ACCOUNTS		2010-11 ACTUAL	2011-12 BUDGET	2012-13 PROPOSED BY SCHOOL BOARD	2010-11 ACTUAL	2011-12 BUDGET	2012-13 PROPOSED BY SCHOOL BOARD
<b>1100 REGULAR INSTRUCTION</b>							
Teachers' Salaries	\$915,826	\$963,935	\$960,947	2130 HEALTH SERVICES	\$46,337	\$46,865	\$47,385
Teacher's Aide	\$0	\$0	\$0	Nurse Salary & Benefits	\$0	\$90	\$1,000
Substitutes' Salaries	\$32,118	\$15,000	\$15,000	Supplies	\$0	\$90	\$100
Benefits	\$371,879	\$420,369	\$402,048	Equipment Repair	\$0	\$0	\$48,485
Purchased Service (science)	\$5,925	\$2,500	\$5,500	Dues	\$0	\$0	
Repairs to Equipment	\$430	\$600	\$700	<b>TOTALS</b>	\$47,237	\$47,855	
Mileage	\$1,055	\$0	\$0	2140-2160 STUDENT SERVICES	\$18,277	\$20,200	\$12,500
Supplies	\$21,828	\$21,576	\$21,855	Psychological Services	\$4,1489	\$46,736	\$46,722
Textbooks	\$17,450	\$23,411	\$26,511	Speech Services	\$1,350	\$2,200	\$2,200
New Equipment	\$1,304	\$4,956	\$1,134	Physical Therapy	\$16,082	\$15,604	\$17,700
New/Replacement Furniture	\$1,010	\$0	\$0	Occupational Therapy	\$1,000		
High School Tuition (\$64@11,594)	\$596,630	\$617,232	\$742,016	<b>TOTALS</b>	\$71,797	\$84,540	\$73,122
<b>TOTALS</b>	<b>\$1,985,514</b>	<b>\$2,059,679</b>	<b>\$2,175,711</b>	2210 STAFF DEVELOPMENT	\$2,895	\$2,400	\$4,000
<b>1200 SPECIAL EDUCATION</b>				Curriculum/Continuum Salaries	\$509	\$4,000	
Teachers' Salaries	\$113,813	\$121,315	\$127,548	Benefits	\$17	\$17	\$674
Aide's Salary	\$18,274	\$18,661	\$18,945	Course Reimbursement	\$7,000	\$7,000	
Tutors' Salaries	\$109,910	\$114,693	\$115,684	Management Development	\$0	\$1,000	
Benefits	\$65,286	\$70,132	\$72,580	In-Service Training	\$1,210	\$1,500	\$1,500
Tuition-Elementary Out of District	\$170,195	\$149,017	\$125	Staff Development	\$0	\$1,500	
Teaching Supplies	\$286	\$250	\$200	Travel	\$0	\$2,800	\$2,800
Print Media	\$79	\$0	\$0	<b>TOTALS</b>	\$8,532	\$15,667	\$18,124
New Equipment	\$297	\$335	\$90	2220 MEDIA SERVICES	\$23,875	\$40,261	\$41,265
Tuition-Preschool	\$48,674	\$26,040	\$9,000	Media Generalist Salary	\$9,576	\$10,000	
Tuition-High School Out-of-District	\$269,512	\$256,296	\$247,486	Library Aide Salary	\$9,576	\$10,000	
<b>TOTALS</b>	<b>\$475,929</b>	<b>\$558,000</b>	<b>\$714,038</b>	Benefits	\$2,865	\$27,161	\$27,437
<b>1400 CO-CURRICULAR</b>	<b>\$1,272,238</b>	<b>\$1,314,739</b>	<b>\$1,430,000</b>	Media Membership	\$0	\$0	\$0
Co-curricular/Athletic Salaries	\$8,600	\$9,700	\$14,300	Equipment Repair	\$0	\$300	\$485
Benefits	\$1,110	\$1,656	\$2,767	Library Supplies	\$4,568	\$4,713	\$5,214
Assemblies	\$6,557	\$7,066	\$5,600	Library Books/Periodicals	\$599	\$599	\$4,099
Officials	\$2,880	\$4,160	\$4,368	Software	\$0	\$0	
Supplies	\$1,257	\$1,562	\$2,320	Equipment	\$0	\$0	
Awards	\$812	\$1,250	\$1,100	<b>TOTALS</b>	\$7,475	\$3,000	\$3,000
Athletic/Cocurricular Equipment	\$604	\$410	\$410	2310 SCHOOL BOARD/SAU	\$5,500	\$5,500	\$5,500
Athletic/Cocurricular Dues	\$1,395	\$832	\$9,003	Salaries-School Board	\$846	\$1,400	\$1,400
Athletic Uniforms	\$1,303	\$2,280	\$2,130	Stenographer Services	\$0	\$0	
Extended School Year	\$32,068	\$2,927	\$2,991	Benefits	\$506	\$551	\$555
<b>TOTALS</b>	<b>\$32,383</b>	<b>\$39,383</b>	<b>\$44,989</b>	Advertising	\$427	\$800	\$800
<b>2110 ATTENDANCE SERVICES</b>	<b>\$200</b>	<b>\$200</b>	<b>\$200</b>	School Board/Treasurer Expenses	\$1,246	\$1,800	\$1,800
Salaries	<b>\$200</b>	<b>\$200</b>	<b>\$200</b>	Salary-District Treasurer	\$2,562	\$3,072	\$3,072
Evaluation and Placement	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	District Meeting Officials	\$2,594	\$2,594	\$2,594
<b>TOTALS</b>	<b>\$92,417</b>	<b>\$98,609</b>	<b>\$98,273</b>	Legal & Audit Services	\$800	\$640	\$640
Guidance Salary & Benefits	\$86,057	\$90,672	\$91,999	\$1,136	\$1,136	\$1,1770	
Testing	\$3,946	\$4,075	\$3,404	Legal Services-Negotiations	\$0	\$0	\$0
Supplies	\$150	\$122	\$125	SAU #29	\$169,619	\$179,712	\$192,459
Dues	\$265	\$240	\$255	<b>TOTALS</b>	\$195,603	\$207,839	\$220,890
Evaluation and Placement	<b>TOTALS</b>	<b>\$92,417</b>	<b>\$98,609</b>				

EXPENDITURE ACCOUNTS		2010-11 ACTUAL	2011-12 BUDGET	2012-13 PROPOSED BY SCHOOL BOARD	EXPENDITURE ACCOUNTS	2010-11 ACTUAL	2011-12 BUDGET	2012-13 PROPOSED BY SCHOOL BOARD
<b>2410 SCHOOL ADMINISTRATION</b>		\$75,705	\$77,219	\$79,149	\$100 DEBT SERVICE	\$739,653	\$710,74	\$76,295
Principal's Salary	\$46,774	\$40,263	\$60,146	\$60,146	Principal Payment	\$76,922	\$110,802	\$141,005
Administrative Salaries	\$600	\$800	\$0	\$1,561	Interest Payment	\$816,475	\$820,876	\$817,300
Administrative Supplies	\$44,613	\$46,531	\$44,000	\$1,400	<b>\$200 FUND TRANSFERS</b>	\$20,385	\$100,000	\$105,000
Benefits	\$3,233	\$4,000	\$1,185	\$400	School Lunch	\$0	\$170,000	\$170,000
Telephone	\$1,185	\$1,400	\$1,400	\$400	Federal Programs	\$0	\$0	\$0
Postage	\$0	\$300	\$0	\$500	Capital Projects	\$0	\$0	\$0
Printing	\$0	\$0	\$0	\$3,300	Expendable Trust	\$0	\$0	\$0
Mileage	\$3,247	\$3,300	\$3,300	\$3,300	Extended School Program	\$0	\$0	\$0
Supplies/Equipment	\$470	\$715	\$670	\$1,100	<b>TOTALS</b>	\$20,385	\$270,000	\$275,000
Professional Dues	\$762	\$380	\$202,226	\$176,108	<b>GRAND TOTALS</b>	\$5,204,561	\$5,635,173	\$5,217,359
Graduation Supplies	\$177,088							
<b>2600 BUILDING SERVICES</b>								
Custodians' Salaries	\$63,471	\$63,149	\$65,208	\$65,161				
Custodians' Benefits	\$40,786	\$47,732	\$45,161	\$45,161				
Water/Sewer	\$40,010	\$3,800	\$6,000	\$6,000				
Rubbish Removal	\$5,780	\$3,800	\$6,000	\$6,000				
Maintenance Services	\$14,434	\$18,450	\$30,650	\$30,650				
Building Projects	\$0	\$0	\$0	\$0				
Insurance	\$11,633	\$12,500	\$12,500	\$12,500				
Custodial Supplies	\$6,315	\$6,400	\$6,600	\$6,600				
Building Materials	\$6,841	\$2,000	\$2,000	\$2,000				
Electricity	\$46,986	\$48,000	\$46,000	\$46,000				
Fuel Oil/Cas	\$31,824	\$38,500	\$35,000	\$35,000				
Equipment	\$6,812	\$250	\$622	\$622				
<b>TOTALS</b>	\$227,708	\$244,581	\$255,741	\$255,741				
<b>2700 PUPIL TRANSPORTATION</b>								
Regular Transportation-Elementary	\$89,999	\$87,147	\$88,890	\$88,890	NH Adequacy Grant/Equity Grant	\$1,182,556	\$1,182,556	\$1,182,556
Regular Transportation-High School	\$28,198	\$29,048	\$29,629	\$29,629	NH Property Tax	\$1,446,611	\$425,112	\$447,480
Special Transportation-Elementary	\$62,413	\$30,000	\$30,000	\$30,000	NH Building Aid	\$348,581	\$331,862	\$319,649
Special Transportation-High School	\$8,930	\$7,500	\$8,000	\$8,000	NH Child Nutrition	\$35,000	\$35,000	\$35,000
Athletic Transportation	\$5,429	\$3,000	\$3,500	\$3,500	Medicaid Reimbursement	\$0	\$28,000	\$28,000
Field Trips	\$3,307	\$10,019	\$165,195	\$165,195	Lunch-Federal	\$0	\$170,000	\$170,000
<b>TOTALS</b>	\$198,275				Federal Projects	\$3,774	\$0	\$0
<b>2800 TECHNOLOGY</b>					Transfer from Capital Reserve Fund	\$5,534,583	\$5,635,173	\$5,217,359
Equipment Repair & Service	\$2,026	\$2,122	\$2,122	\$2,122	<b>TOTALS</b>			
Equipment Lease	\$6,617	\$0	\$0	\$0				
Network Service	\$0	\$8,400	\$8,400	\$8,400	Budget Decrease	\$-447,814		-7.41%
Supplies	\$456	\$488	\$760	\$760	Ed. Property Tax Decre	\$-633,985		-19.22%
Software	\$9,901	\$3,678	\$2,265	\$2,265	Tax Rate Decrease	\$-433,985		-13.16%
New Equipment	\$95	\$0	\$36,000	\$36,000				
<b>TOTALS</b>	\$19,084	\$6,188	\$51,947	\$51,947				
<b>3000 OTHER EXPENSES</b>								
Student Loan Repayment	\$0	\$3,000	\$3,000	\$3,000	Tax Decrease on home	\$347,710		
Crimson Record/Physicals/Unemploy	\$844	\$1,000	\$1,000	\$1,000	assessed for \$100,000	\$237,600		
Trust Funds/Scholarships	\$3,600	\$4,000	\$8,000	\$8,000				
<b>TOTALS</b>	\$4,444							

\*If all recommended articles pass

**MARLBOROUGH SCHOOL DISTRICT  
SCHOOL TAX INFORMATION**

SCHOOL TAX HISTORY	Year	Rate	Total School Tax	State Education Aid	% Tax Change
projected	2012-13	\$14.64	\$2,664,351	\$1,182,556	-19.20%
	2011-12	\$18.11	\$3,298,336	\$1,182,556	-2.40%
	2010-11	\$16.19	\$3,380,155	\$1,182,556	17.7%
	2009-10	\$13.80	\$2,872,280	\$1,191,092	3.1%
	2008-09	\$13.38	\$2,786,626	\$1,176,587	-11.3%
	2007-08	\$15.22	\$3,141,622	\$1,182,556	21.3%
	2006-07	\$12.71	\$2,589,486	\$888,097	3.8%
	2005-06	\$17.72	\$2,493,578	\$889,728	6.2%
	2004-05	\$16.98	\$2,347,363	\$916,241	23.1%
	2003-04	\$13.92	\$1,906,127	\$1,051,066	

**MARLBOROUGH SCHOOL DISTRICT  
SUPPLEMENTAL INFORMATION REQUIRED PER RSA 32:11-a  
DETAIL OF ACTUAL EXPENDITURES  
AS A RESULT OF SPECIAL EDUCATION SERVICES**

	2009-10 ACTUAL	2010-11 ACTUAL
REVENUE		
State Equity Aid for Special Ed.	\$105,773	\$92,095
IDEA Entitlement Grant	\$29,588	\$51,919
Medicaid Reim.	\$89,815	\$86,597
Catastrophic Aid	\$165,536	\$248,827
TOTAL REVENUE	\$390,712	\$479,438
EXPENSE		
Instruction	\$1,373,876	\$1,281,319
Service	\$79,784	\$145,094
Transportation	\$32,862	\$71,343
IDEA Entitlement Grant	\$29,588	\$51,919
TOTAL EXPENSES	\$1,516,110	\$1,549,675
NET EXPENSE	\$1,125,398	\$1,070,237

**MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE  
MARLBOROUGH SCHOOL DISTRICT MARCH 01, 2011**

Meeting called to order at 7:06pm, by the Moderator John Fletcher. The Moderator led the Pledge of Allegiance to our country's flag and introduced staff members and visiting officials. The Moderator asked the meeting for approval to allow them to speak. He outlined the rules for the conduct of the meeting. Chairman Michael Briggs introduced the School Board.

**ARTICLE 1:** Voted favorably on the motion of Lisa Mitchell, supported by Kris Hill, to hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

**ARTICLE 2:** Voted favorably on the Motion of Michael Briggs, supported by Kris Hill, to see if the District will vote to raise and appropriate \$5,586,442 for the support of schools, for the salaries for the school district officials and agents, and for the statutory obligations of the District; or to take any other action in relation there to. This article does not include appropriations voted in other warrant articles.

**Amendment to Article 2:** on the Motion of Molly Badrawy, supported by Jean Butler to amend Article 2, to amend the proposed budget to see if the District will vote to raise and appropriate an additional \$21,187.00 to make the school nurse position Full Time (100%). Petition required.

**ARTICLE 3:** Voted favorably by acclamation on the motion of Twain Braden, supported by Julie Farhm, To see if the District will vote to approve the cost items included in the collective bargaining agreement reached between the Marlborough School Board and the Marlborough Education Association which calls for the following increases in salaries and benefits:

YEAR	ESTIMATED INCREASES
2011-12	\$48,731
2012-13	\$38,190
2013-14	\$46,812
2014-15	\$52,538

and further to raise and appropriate the sum of \$48,731 for the 2011-2012 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

**ARTICLE 4:** Voted favorably by acclamation on the motion of Michael Briggs, supported by Julie Farhm, that no further business to legally come before the meeting, to adjourn at 8:07pm.

Respectfully submitted,  
Susan A. Bemis  
*/s/Susan A. Bemis*  
School District Clerk

Yes - 14  
No - 20

**MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT  
MEETING FOR THE ELECTION OF OFFICERS**

**MARCH 8, 2011**

SCHOOL MODERATOR  
John Fletcher

132

SCHOOL TREASURER (Two Years)  
Barbara (Bonnie) Johnson  
128

At a legal meeting of the votes of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 8, 2011 the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting, was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of each person as followed:

NUMBERS OF NAMES ON REGULAR CHECKLIST	1534
TOTAL NUMBER OF MARLBOROUGH	
SCHOOL DISTRICT DALLOTS CAST	
REGULAR	133
ABSENTEE	4

MEMBER OF THE SCHOOL BOARD (Three Years)  
Julie Farhm  
128

Mitchell Silverman  
101

SCHOOL DISTRICT CLERK (Two Years)  
Susan Bemis  
134

# REPORT OF SCHOOL DISTRICT TREASURER

for the

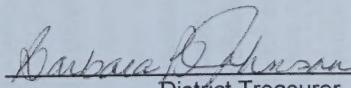
Fiscal Year July 1, 2010 to June 30, 2011  
Marlborough School District

## SUMMARY

Cash on hand July 1, 2010 (Treasurer's bank balance) \$ 2,457,028.46

Received from Selectmen (Include amounts actually received):

Current Appropriation	\$ 3,380,155.00
Deficit Appropriation	_____
Balance of Previous Appropriations	_____
Advance on Next Year's Appropriations	_____
Revenue from State Sources	\$ 1,958,879.84
Revenue from Federal Sources	\$ 24,865.53
Received from Tuitions	\$ 3,418.69
Received as Income from Trust Funds	\$ 3,600.00
Received from Sale of Notes & Bonds (Principal only)	_____
Received from Capital Reserve Funds	_____
Received from all Other Sources	\$ 144,912.46
Total Receipts	\$ 5,515,831.52
TOTAL AVAILABLE FOR FISCAL YEAR (Balance & Receipts)	\$ 7,972,859.98
LESS SCHOOL BOARD ORDERS PAID	(\$ 7,314,213.88)
BALANCE ON HAND JUNE 30, 2011 (Treasurer's Bank Balance)	\$ 658,646.10

  
\_\_\_\_\_  
Barbara B. Johnson  
District Treasurer

## AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements, and other financial records of the treasurer of the School District of Marlborough of which the above is a true summary for the fiscal year ending June 30, 2011, and find them correct in all respects.

Auditors: \_\_\_\_\_

Date: \_\_\_\_\_

**DATE DUE**

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